



# Local Leadership as the Driver of Urban Sanitation

**Dr. David Serukka**  
**Director Public Health and Environment**  
**Kampala Capital City Authority**

Together we can transform Kampala city

# Uganda and Urban Sanitation

- **Ugandan Population: 35,000,000 <sup>1</sup>**
- **Urban Population: 19%<sup>1</sup>**
- **Annual urban population growth: 4.8%**
- **Urban sanitation coverage: 84% <sup>2</sup>**
- **Hand washing facilities: 35% <sup>2</sup>**
- **Sewerage coverage: 6.4% <sup>2</sup>**

1- UBOS, 2014, National Population and Housing Census 2014

2-Water and Environment Sector performance Report 2014



**The Pearl of Africa**



# Sanitation in Kampala

- Kampala is the Capital City
- Kampala Population: 1,500,000<sup>1</sup>
- On-site sanitation: 94%<sup>3</sup>
- Improved sanitation: 34%<sup>3</sup>
- Hand washing with soap: 32%<sup>3</sup>



1- UBOS, 2014, National Population and Housing Census 2014

2- Water and Environment Sector performance Report 2014

3- WHO/UNICEF Monitoring Program 2014

# Existing Policies and Legal Frameworks

- MOU between concerned ministries (2001)
- Public Health Act (1964, 2000)
- Environmental Health Policy (2006)
- **KCCA Act (2010)**
- Kampala Declaration on Sanitation (1997)
- **Kampala Sanitation Master plan (2004)**
- National Development plan (2010)
- **Presidential Directive on Sanitation (2010)**
- Vision 2040 (2013)
- National Sanitation Working Group( NSWG)
- Kampala Water and Sanitation Forum (KWSF)
- One coordinating body for sanitation :  
Prime Minister's Office (since 2014)



**The Pearl of Africa**



# Leadership in KCCA

- **Vision:** A Vibrant, Attractive and Sustainable city
- Change of local government structure from Council to an Authority: by act of parliament (2010)
- **Leadership structure:**
  - Political wing: Headed by Lord Mayor
  - Technical wing: Headed by Executive Director
  - 10 Technical Directorates:
    - **Sanitation:** Falls under Directorate of Public Health and Environment



**The Pearl of Africa**





# Local leadership: Driver for sanitation

## 1. Leaderships commitment:

- Good will and strategic direction from leadership
- Coordination of Partners: KWSF (bring together key stakeholders on round table for dialogue)
- Financing from Government and Partners
- Clear Accounting processes

KCCA received credit worthiness award as a result of good leadership

**The Global Credit Ratings Agency recently certified KCCA's credit worthiness following a World Bank Report on KCCA accounts and activities. This means that KCCA can access more sources of financing beyond Government contributions**

“

EVERY TIME I TALK TO FRIENDS AND PROFESSIONAL COLLEAGUES, INEVITABLY I QUOTE THE CASE OF KAMPALA AS AN EXAMPLE OF A RADICAL TRANSFORMATION BASED ON GOOD PRACTICES, TEAMS, GOOD LEADERSHIP AND A TREMENDOUS POTENTIAL FOR GROWTH IN THE FUTURE.

”

**Joshua Gallo –World Bank**

SPEAKERS

©KCCAUG



# Local leadership: Driver for sanitation

## 2. Enforcement of existing laws for Sanitation

- Clear laws to regulate sanitation
- Structures to implement the law: VHT, Local council system, Technical staff

## 3. Provided for Capacity Building

- Hired personnel for sustainability
- Trained in Appropriate Technologies
- Sensitization of the public



# Leadership: A driver for sanitation

## 4. Instituted Interactive platforms for sanitation

- For expert input
- As an avenue to attract funding
- Common focus for actors

# Successes Realised

- Attracted additional funding for sanitation (Sanitation budget now at 0.6% of KCCA budget)
- Household and community led initiatives to market sanitation: VHT
- Developed sanitation information, monitoring systems with support from GIZ (GIS platform)
- Built and strengthened capacity for sanitation: Research and Personnel

# Challenges

- Population dynamics:
  - ✓ High daytime population (3-4m)
  - ✓ High growth rate (4.8%)
- Need to update existing laws.
- Low private sector involvement
- Low Community involvement: mentality of sanitation as a free services
- Limitation in funding to implement new technologies

# Next steps

- Better planning for the dynamic population
- Private sector involvement
  - ✓ Promotion of Sanitation as a business (e.g. Cesspool emptier services for FSM)
- Paradigm shift from free urban sanitation services to sanitation at a fee for sustainability (introduce surcharge)
- Advocate for review of existing laws to incorporate new technologies
- Advocate for increased funding



6/16/2015 11:54 AM





*Thank you*

