

# SaniPlan – IFSM Tools For Citywide Assessment and Planning

#### Mainstreaming Citywide Sanitation Opportunities & Challenges in Excreta Management 4-5<sup>th</sup> April, 2016

Prof. Dinesh Mehta, Prof. Meera Mehta, Aasim Mansuri



PAS Project, CEPT University

# **Objective of the tool** . . .

"Main objective of tools for Citywide assessment and planning is to help users identify key areas of assessment for commencing **IFSM planning** in city **facilitated** by SANIPLAN model and tools for data collection and field assessment which will help making informed discussion among stakeholders and provide for 'evidence-based' decision making by city authorities"

# Five Modules of Assessment . . .



#### Module 1 : Assessing Service Performance Across the Full Service Chain



Assessing service performance across the service chain through a city level assessment is the first step in planning process.

It is an important exercise, which provides an **initial sense** of the **state of FSM in the city**, help in understanding the context and **identifying gaps** in key services.

The **data collection** and **field assessments** in the city should start with a kick-off meeting with **key stakeholders**.



# Module 1 : Tools

### **TOOLS** available for

**ASSESSING service** 

## PERFORMANCE

across the service

chain

sessment through City level Performance Indicators	Assessme each li the servi	nt across ink in ice chain	Summary and vision				
Assessment Too	ls		Download				
1. SANIPLAN: Informati and initial performan assessment	on collection ce	<ul> <li>a. SaniPlan , SaniPlan-FSM</li> <li>b. Data for SaniPlan Input:List of sources</li> </ul>					
2. Physical and spatial a city	nalysis of	a. Sample maps					
3. Field assessment of t onsite systems	oilets and	a. SaniTal .apk file b. Manual c. Templa contrac d. Templa assessn	o tool (Android installer e/ sample questionnaire) for Surveyors te for survey of small tors and masons te for technical nent of onsite systems				
<ol> <li>Field assessment of e services and treatment</li> </ol>	mptying nt	a. Templa emptyin b. Templa assessn	te: Onsite system ng service te: Wastewater quality nent				

#### Module 2: Enabling Environment: Policy, Regulation and Institutions



It is important to understand and assess the prevailing enabling and regulatory environment as well as capacity of local stakeholders to manage the citywide FSM services.

This can be **assessed** by a review of: a) **State/national policies** and guidelines on FSM, b) **Regulatory framework** for treatment, disposal, and reuse of fecal matter, and c) assessing **roles** and **responsibilities** of **local government** for FSM.



# Module 2 : Tools

TOOLS available for ASSESSING policies,

**REGULATIONS and** 

**CAPACITY of Local** 

government

Assessment areas									
National and state policy and guidelines	Regulatory FSM and the rol	regime for institutional es	Assessing local capacity for FSM						
Assessment Too	ls		Download						
5. Assessing policies and affecting FSM at local	d regulations levels	a. Sample policies and guidelines (NUSP, FSM guidelines GOI / GoM, GoTN, FSM in Urban Maharashtra, Other Sanitation Acts)							
<ol> <li>Assessing capacity at local government and stakeholders</li> </ol>	local level: l other	a. Exampl b. Exampl c. Intervie governi PSP	les of Process mapping les of citizens charter ew guide for local ment to assess capacity for						

## Module 3: Technology options for FSM services

Technology options

In designing a citywide IFSM service, it is important to **assess technology options** for each link in the **service chain**.

This ranges from **appropriate toilets** and **onsite systems** such as septic tanks to **conveyance** as well as **treatment** and reuse.

Toilets and Septic tanks

Twin pit



**Bio-digestor toilet** 



Emptying services

**Conventional Vacuum Tanker** 



Mini-Vacuum Tanker (Vacutug)



Treatment technologies

#### Sludge drying bed



**Co-composting** 



# Module 3 : Tools

TOOLS available for ASSESSING

**TECHNOLOGY** 

options across

service chain

	ent areas						
Assessing technical options for toilets and septic tanks	Assessing emptying s conve	options for ervices and yance	Assessing options for treatment and reuse of fecal sludge/septage				
Assessment Too	ls	Download					
7. Assessing options for of septage services	conveyance	<ul> <li>a. Determ require cycle</li> <li>b. Templa transpo</li> <li>c. Templa emptyin</li> </ul>	ining infrastructure d for septic tank emptying ate for licensing of septage orter ate manifest form for ng				
8. Assessing options for and reuse of fecal slu	treatment dge	a. Factors treatme	influencing selection of ent facilities				

## Module 4 : Potential of private sector role across the service chain

Private Service providers While the **city governments** generally **have** the **mandate** to **ensure service provision**, often there is an **active private sector** that provides FSM services in the city.

It is necessary to **assess** the **current role** of **private sector** providers as well as their **potential role** in a citywide service provision

The assessment will thus need to start with a quick **landscape analysis**, and can be followed by a **detailed assessment** after the FSM strategy is developed.



# Module 4 : Tools

## **TOOLS** available for

**ASSESSING** potential

for **PRIVATE** sector

### PARTICIPATION

	Assessm	ent areas					
Assessing local government capacity for PSP	Landscape private	e study of sector	Develop and review potential structure of PSP option				
Assessment Too	ls	Download					
9. Guide to a landscape private sector	study of	a. Interview guide for Private sector players					
10. Review of potential st PSP option	ructure of	a. Intervie governi structu b. <u>Intervie</u> <u>about F</u> <u>contrac</u> c. Model c (O&M /	ew guide for Local ment about FSM-PSP re and contracts <u>ew guide for Private sector</u> <u>FSM-PSP structure</u> <u>ts</u> contract/bid documents construction)				

# Module 5: Financial Assessment

Financial Assessment



To ensure financial **sustainability** of **FSM services**, it is important to **assess capacity for financing** of both capital and O&M expenditure over the plan period.

This can start with an **assessment** of **financial** requirements for both **capital** and **O&M** expenditures.

The assessment also **provides guidance** on **potential sources** of **finance** for meeting these expenditures including through external **grants**, **private sector investments**, user contributions, external **debt** or through local government internal resources.



# Module 5 : Tools

### **TOOLS** available for

### ASSESSING

FINANCE

Assessment areas								
Assessment of finance requirements and potential sources	Potential finances for expend	sources of capital/ O&M ditures	Review of required tariffs					
Assessment Too	ols		Download					
11. SANIPLAN: Financing tariff review	plan and	a. SaniPlan , SaniPlan-FSM b. Financial planning using SaniPlan						
12. Assessing willingness to charge	to pay and	a. Questio willingr b. Sample govern	onnaire: Assessing ness to pay e resolution by local ment					

# SANIPLAN



SaniPlan

SANIPLAN is a **decision support tool** that provides a structured approach to planning for urban sanitation.

It is a planning tool which can support more informed stakeholder participation.

SANIPLAN has **three modules**: a) performance assessment, b) action planning, and c) financial planning.



# Link to website



HOME

#### SaniPlan - IFSM Tools for Citywide Assessment and Planning

Citywide Integrated Faecal Sludge Management (IFSM) planning involves assessment and planning across the full service chain. Citywide approach suggests universal coverage of services in all areas and for all properties in the city. It also involves a review of the full service chain – user interface, storage, conveyance, treatment and reuse. The focus here is on providing effective and sustainable sanitation services by the local government and other service providers.

Citywide IFSM planning is a consultative process and the tools for citywide assessment presented here help informed discussion among stakeholders and provide for 'evidence-based' decision making by city authorities. The process should start off with a kick-off meeting with key stakeholders. Consultations with key stakeholders should be planned during key stages in the planning process.

The IFSM planning process is facilitated by SANIPLAN, a decision support tool that has three main areas: a) assessment of service performance across the full service chain, b) designing an action plan to ensure service improvements across the chain, and c) developing a financing plan for both capital and O&M costs for the full plan period.

#### City-wide Assessment

Citywide assessment of FSM is the first key step for IFSM planning. The tools are organized around five key areas. Assessing the current situation of FSM in these five areas is important to develop a FSM plan that is technically appropriate and financially feasible at local level. Assessment in each area entails review of available information at city level, identifying information gaps, and conducting field studies where necessary.

<u>SaniPlan – IFSM</u> <u>Toolkit</u>





# SaniPlan can assist in developing SLIPs for AMRUT



ATAL MISSION FOR REJUVENATION AND URBAN TRANSFORMATION (AMRUT)

Ministry of Urban Development



**Government of India** 

IOME ABOUT AMRUT 🔶 PRO

SEMENT 👻 PLANNING 👻

VNLOADS 👻 REFORMS 👻

CAPACITY BUILDING - FAQS GALLERY - LO

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SLIP (Service level improvement plans)

- Assess the service level gap
- Examine alternatives
- Estimate the cost (both capital and O&M)
- **Prioritize** based on local demands
- Financing: Investment requirements,
   revenue improvements and resource
   mobilization

#### SaniPlan

- In SaniPlan, **SLBs** are used to **assess gaps**
- Various action areas available for use, each

action shows impact on service levels

- Model computes Capital and O & M cost for 10 years
- Enables decision makers to evaluate options and identify proposals
- It is the only available model that links
   infrastructure decisions to finance and helps
   evaluate various financing plan options

## **Conventional Approach versus SANIPlan approach**



**'PROJECT'** based approach

Focus on achieving OUTPUTS

#### **SANIPLAN Approach**

**'SERVICE'** based approach



Focus on achieving OUTCOMES

Starting point is an assessment of available grant funding – SUPPLY DRIVEN

Focus on developing INDIVIDUAL PROJECTS of various sectors

Starting point is measurement of current performance and local priorities – NEED DRIVEN

Focus on developing integrated SECTORAL SOLUTIONS

## **Key Components of SANI Plan**



Performance Assessment





# **Steps in SANI Plan**



# Step-1 Baseline Information

# **Base line Information for WSS across Value chain**



DECISIONS

REVIEW FINANCING PLAN Current performance levels of sanitation services are assessed and quantified in terms of Key performance indicators. To arrive at these results, comprehensive compilation of baseline information is required. Sanitation sector is captured through various data sets across their respective value chain.

# Step-2 Performance Assessment



## Assessment through City level Performance Indicators



- Coverage of toilets in the city is almost at-par with the class and state average
- D The city lacks adequate sanitation
- **D** There is **no proper collection and treatment of wastewater** in the city
- **Collection efficiency** of **wastewater charges** and **cost recovery** is better than the class and state average

## Assessment through Local Action indicators



Households having latrines

### Households not having latrines





treatment Facility

#### Collection and treatment of Septage



# Step-3 Action Planning



# **Approach of Action Planning in Saniplan**



Inter-sectoral linkages are also captured in SANIPLAN

## **Planning of improvement actions**

Individual actions are calibrated as output based tangible targets. A set of these calibrated actions will form an implementation plan for ULB across ten years of plan period. Hence, this Action Plan must evolve through an iterative process of identifying appropriate actions, phasing and financing pattern.

	Activate/ Deactivate actions		Phasir	ng of actions
Learn Activate	Lay new water supply distribution network	2015	2018	
	<ul> <li>Inhabited area not served by distribution network</li> </ul>	Sq. km	-	
Baseline	<ul> <li>Existing length of distribution network</li> </ul>	Km	45.00	Baseline
basenne	<ul> <li>Existing percentage of households served with piped water</li> </ul>	92	74%	information
	supply		7470	
	<ul> <li>Increase in length of new distribution network</li> </ul>	Km	10	
Improvement	<ul> <li>Additional area to be covered with new distribution network</li> </ul>	Sq. km	1.00	Improvement
mprovement	<ul> <li>New connections that can be given by laying distribution</li> </ul>	Number	1 500	information
	<ul> <li>Existing percentage of households served with piped water % 74%</li> <li>supply</li> <li>Increase in length of new distribution network Km 10</li> <li>Additional area to be covered with new distribution network Sq. km 1.00</li> <li>New connections that can be given by laying distribution Number 1,500</li> <li>Block cost to lay distribution network Rs lakhs/km 20</li> </ul>			
Financo	<ul> <li>Block cost to lay distribution network</li> </ul>	Rs lakhs/ km	20	
rinalice	<ul> <li>O&amp;M expenses to maintain new distribution network</li> </ul>	% of CapEx/ annum	5%	

Cost and Finance information

# **Impact of Improvement Actions**

Performance levels	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Access and coverage											
Coverage of households with individual and group toilets in city	58%	67%	75%	82%	90%	97%	96%	96%	95%	95%	94%
Number of households with access to individual and group toilets as perce	ntage of tot	al househo	olds in city								
Coverage of households with individual and group toilets in slums	53%	62%	71%	80%	88%	96%	95%	95%	94%	94%	93%
Number of bousebolds in slum settlements with access to individual and g	roun toilets	as percent	age of tota	Lslum bou	iseholds.						
Coverage of households with improved sanitation facility in city	85%	95%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Namber of househords with access to some kind of toillet facinity (many)ada	and conin	iumity come	t <mark>,, as perc</mark> e	andage on to	stal nouser	iolus in cre	y (as acfine	ea by soline	Momedin	g Plogram	
Households resorting to open defecation in city	15%	5%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Number of households in city without any safe sanitation facility and reso	rt to open d	efecation, a	as percenta	ge of total	household	ls in city.					
Households dependent on community toilet facilities	26%	28%	25%	18%	10%	3%	4%	4%	5%	5%	6%
Number of households dependent on functional community toilet facilities	near their l	nouses as p	percentage	of total ho	useholds i	n city.					
Non-functional community and public toilets	17%	11%	6%	0%	0%	0%	0%	0%	0%	0%	0%
Number of non-functional community and public toilet seats as percentage	of total co	mmunity ar	nd public to	oilet seats.							
Service level and quality											
Coverage of households with adequate sanitation system	5%	27%	49%	70%	90%	97%	96%	96%	95%	95%	94%
Number of households with access to safe and adequate sanitation system	for wastew	ater dispos	sal (sewera	ge or on-s	ite) as nero	entage of t	otal house	holds in ci	tv	5570	5470
Efficiency of wastewater and sentage collection system	5%	27%	19%	70%		97%	96%	96%	95%	95%	9/1%
Aggregate quantum of wastewater collected (through sewerage and settled	sewer netw	ark) at the i	ntake of tr	eatment nl	ant and wa	stewater d	lischarged	through so	ak nits as	nercentage	of
normative wastewater generated in city. This indicator is calculated based	on weighte	d average o	f housebol	lds and wa	stewater c	allection s	vstems	un ough se		percentage	. 01
Adequacy of wastewater and septage treatment capacity	0%	0%	0%	3%	10%	27%	24%	21%	19%	17%	16%
Aggregate quantum of sewage sludge and sullage to be treated with presen	t treatment	facilities a	s percenta	ge of norm	ative wast	ewater gen	erated in ci	ty This in	dicator is o	alculated	hased on
weighted average of households and wastewater treatment facilities.	e di cu dificilit	identities d	5 percenta	Be of norm		ewater Bern		cy. IIII5 III		uncunated	bused on
Households with full on-site sanitation system	5%	27%	49%	70%	90%	97%	96%	96%	95%	95%	94%
Number of households with full on-site sanitation disposal system as senti	c tanks con	nected to s	oak nits fo	r grev wat	er disposal	as percer	tage of tot	al househo	olds in city		
Households with on-site sanitation and settled sewer	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Number of households with on-site black water disposal system as sentic t	anks conne	cted to sett	led sewer/	small bor	e sewers fo	r grev wate	er disposal	as percer	tage of tot	al househo	lds in
city.			,			8,		,			
Households with sewerage network services	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Number of households with individual connections to sewerage network. a	s percentag	e of total h	ouseholds	in city.			l				
Spatial coverage of closed surface drains	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Municipal area covered by closed surface drains for storm water drainage	as percenta	age of total	iurisdictic	nal area c	of city.					č	
Septic tanks cleaned annually in city	8%	34%	34%	34%	34%	32%	31%	31%	31%	31%	31%
Number of septic tanks (includes septic tanks of individual toilets, commun	ity and put	olic toilets)	cleaned a	nnually as	percentage	e of total se	eptic tanks	in city.			
Adequacy of sewage treatment capacity	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Quantum of sewage that can be treated at secondary treatment plants as po	ercentage o	f normative	e sewage co	ollected by	sewerageı	network.	8		J	š	
Adequacy of treatment plant capacity for effluent and sullage	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
יישע אווי איישה אישר אישר אישר אישר אישר אישר אישר אישר	ants as pe	eenta ge of	nornadive	sullage un	d efficient	c <del>ol</del> i <del>ce</del> te <b>d</b> i	settletis			e wa <del>yi</del> . 💻	
Adequacy of septage treatment capacity	0%	0%	0%	118%	107%	100%	100%	99%	98%	98%	97%
, , , ,		8		£	S	{	8		A	S	

# Step-4 Financial Planning



# **Integrated approach for FINANCIAL PLANNING**

Assess aggregate<br/>funding demand<br/>from all<br/>improvement<br/>actionsFinancial implications of each Improvement actionCapital expenditureRevenue generationOperating and<br/>maintenance expenditureEffect of inflation based on<br/>phasing

Aligning both these financial streams to evolve sustainable 'Financing Plan' **External sources of funds** Exploring funding pattern possible for each improvement action

**Internal sources of funds** Exploring options to increase revenue from own income sources

Assess financial health and extent of revenue surplus available

#### Municipal finances of urban local bodies

Past trends of municipal finances

**Forecasting for finances for Business as Usual scenario** 

# Funding requirement for improvement action

Summary of improvement action								Cli Phasing,	ck to viev CapEx or	w r OpEx	
IMPROVEMENT ACTIONS			SUM	MARY	OF CAP	ITAL EX	PENDI	TURE			
Sector colour code FSM and Wastewater		Click here to view <u>Summary of</u>				) phasin	G 💿	CAPEX PLAN	AN O 08M PLAN		
Actions	Туре	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Policy for providing sanitation services in slums	Process/ Policy										
Improve condition of existing individual toilets by providing safe sanitation	Exisiting system	64									
Improve condition of existing Community toilets	Exisiting system	23	25	26							
Construct new individual toilets	New infrastructure	198	212	226	242	259					
Construct new public toilet blocks	New infrastructure	11	12								
Increase septage collection with existing suction emptier trucks	Exisiting system										
Procure new suction emptier trucks	New infrastructure	24									
Construct/augment fecal sludge treatment plant	New infrastructure	45	48								

#### Select Sources of Funds for Capital Expenditure

IMPROVEMENT ACTIONS			SOURCES OF FUNDS FOR CAPITAL EXPENDITURE								
Sector colour code FSM and Wastewater			ach action, i	mention per JTS IN THIS T	centage sha funding s ABLE EACH T	are of fundi ources (%)	ng possible th IS ARE ACTIVA	rough eithe TED OR DEAC	r of these		
Actions	Туре	Total         Central         State         Debt         Private/         Beneficiar           CapEx         Grants         Grants         Debt         PPP         Beneficiar		Beneficiary	ary ULB share (% and Rs. lakhs)						
Policy for providing sanitation services in slums	Process/ Policy	0						100%			
Improve condition of existing individual toilets by providing safe sanitation	Exisiting system	64					60%	40%	26		
Improve condition of existing Community toilets	Exisiting system	74						100%	74		
Construct new individual toilets	New infrastructure	1,137	10%	30%			60%				
Construct new public toilet blocks	New infrastructure	23				100%					
Increase septage collection with existing suction emptier trucks	Exisiting system	0						100%			
Procure new suction emptier trucks	New infrastructure	24				100%					
Construct/augment fecal sludge treatment plant	New infrastructure	93			50%			50%	47		

### **Snapshot of setting tariff structures in SANIPLAN**

Revision in tariffs for revenue enhancement to meet funding requirement of capital expenditure, operating expenditure & debt servicing.

#### Tabular boxes for setting of tariffs sector-wise

#### Visual display of impact on revenues







## Snapshot of CapEx and OpEx plan summary in SANIPLAN



Average tax demand

(per household per annum)

Annual septic tank emptying charges

Annual demand from HHs depending

Property tax

Wastewater tax

Sewerage tax

on septic tanks

Snapshot of Operating plan summary and tariff structures



Snapshot of Capital plan summary and external sources of funds

	REVIEW OF EXTERNAL FUNDING											
Sources of funds	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total	
Already approved CapIn	0	0	0	0	0	0	0	0	0	0	0	
Internal fund transfers for CapEx	71	92	17	0	0	0	0	0	0	0	180	
Grant-in-aids	79	85	91	97	104	0	0	0	0	0	455	
Private contributions	192	139	136	145	155	0	0	0	0	0	767	
Borrowings	23	24	0	0	0	0	0	0	0	0	47	
Debt servicing requirement	0	2	5	5	7	9	8	8	7	7	57	
DSCR feasible :-	-	Yes	-									

# SANIPlan Dashboard



Fecal sludge treatment plant

107.0

Fecal sludge treatment plant

## SaniPlan Dashboard: Compare Options (1/2)

SANIPLAN Dashboards for IFSM enable easy selection and comparison of a set of options during a stakeholder consultation.

Users can choose across: a) toilet coverage, b) Conveyance mechanism c) treatment options and d)financing.

The dashboards compare their impacts on a) expenditure requirements, b) service performance, and c) financial implications.

The graphic illustrates a comparison between septage treatment options - for a small town; though similar levels of service can be achieved in both options, Sludge Drying Bed (SDB) treatment option -comes out as economical and with low O&M cost.



## SaniPlan Dashboard: Compare Options (2/2)

As compared to previous scenario of individual toilets, option of individual and community toilets are low in capital expenditure but has high lifecycle cost.



### <u>meeramehta@cept.ac.in</u> <u>dineshmehta@cept.ac.in</u>, <u>pas@cept.ac.in</u> <u>aasim.mansuri@cept.ac.in</u>

#### www.pas.org.in



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