

Training Module on Septage Management Plan

MEETRA, Nashik
15th September, 2015

Structure of MODULE

Sessions

Module 1: Introduction to Septage Management

- Key Sanitation facts from Census 2011 – India & Maharashtra
- What is septage and need for septage Management
- Various types of sanitation systems
- Overview of sanitation situation in Maharashtra
- Components of Septage management plan as per MoUD Advisory

Module 2: Key activities involved in Septage Management Plan

- Septage management activities related to Infrastructure creation
 - Assessment of existing toilets and septic tanks through surveys and creation of database
 - Design and construction / refurbishment of septic tanks
 - Desludging of septic tanks
 - Scheduled septic tank emptying services
 - Treatment of faecal sludge / septage

Group work: Planning for septage management for a case city – Participants will plan for the infrastructure that is required for implementing the setpage plan in terms of number of septic tanks to be emptied, number of trucks required and their capacity , treatment options with size and capacity.

Lunch

Module 3: Institutional and governance aspects in Septage Management Plan

- Septage management activities related to Governance and Financing
 - Regulations for septage management systems
 - Awareness generation and capacity building activities
 - Record-keeping , reporting (MIS), monitoring and feedback systems
 - Sources of revenues for septage management

Group work: Implementing septage management plan for the cities – Participants will discuss issues related to institutional and governance aspects of septage management plan, challenges, the nature of support required from government and financial institutions, costing , financing aspects and operational aspects etc

Module 4 : Private sector participation for septage management activities

- Exploring private sector participation for septage management
- Six processes in structuring a PSP option for septage management

Wrap up and close

Module 1 – Introduction to Septage Management

Key Sanitation facts from CENSUS 2011 - INDIA



18.6% URBAN HHs HAVE REPORTED **NO** TOILETS

32.7% OF URBAN HHs HAVE ACCESS TO **PIPED SEWER**

38.2% HHs HAVE **SEPTIC TANKS**

6% OF HHs DEPEND ON **PUBLIC TOILET**

12.6% OF HHs RESORT TO **OD**

Key facts for Maharashtra (Urban)

29% URBAN HHs HAVE **NO** LATRINE FACILITY

56% OF URBAN HHs TOILETS HAVE ACCESS TO **PIPED SEWER** SYSTEM

37% HHs TOILETS HAVE **SEPTIC TANKS**

22% OF HHs DEPEND ON **PUBLIC TOILETS**

7% OF HHs RESORT TO **OD**

64% OF Wastewater is **UNTREATED**

Onsite sanitation and septage management – emerging questions

37% URBAN HHs TOILETS HAVE **SEPTIC TANKS**



Are septic tanks linked to soak pits

Are they built as per Codes / Specifications ?

How often are they cleaned ?

Where does the effluent flow ?

What happens to the SLUDGE?

What is septage . . .

As per *MoUD Advisory on Septage Management*

“The settled solid matter in semi-solid condition usually a mixture of solids and water settled at the bottom of septic tank. It has an offensive odour, appearance and is high in organics and pathogenic microorganisms.”



Characteristics of septage

Physical and chemical characteristics of septage

| Constituent (all units but for pH are in mg/l) | Average | Range |
|---|---------|-----------------|
| Biochemical Oxygen Demand | 6,480 | 440 - 78,600 |
| Chemical Oxygen Demand | 31,900 | 1,500 - 703,000 |
| Total Solids | 34,106 | 1,132 - 130,745 |
| Total Volatile Solids | 23,100 | 353 - 71,402 |
| Total Suspended Solids | 12,862 | 310 - 93,378 |
| Volatile Suspended Solids | 9,027 | 95 - 51,500 |
| Total Kjeldahl Nitrogen | 588 | 66 - 1,060 |
| Ammonia-Nitrogen | 97 | 3 - 116 |
| Total Phosphorus | 210 | 20 - 760 |
| Alkalinity | 970 | 522 - 4,190 |
| Grease | 5,600 | 208 - 23,368 |
| pH | | 1.5 - 12.6 |

| Parameter | Type "A" high strength | Type "B" low strength |
|---------------------------|---|--|
| Example | Public toilet or bucket latrine sludge | Septage |
| Characterization | Highly concentrated, mostly fresh FS; stored for days or weeks only | FS of low concentration; usually stored for several years; more stabilized than Type "A" |
| COD (mg/L) | 20-50,000 | <15,000 |
| COD/BOD | 5:1 to 10:1 | 5:1 to 10:1 |
| NH ₄ -N (mg/L) | 2-5,000 | <1,000 |
| TS (%) | ≥ 3.5 % | < 3 % |
| SS (mg/L) | ≥30,000 | 7,000 (approx) |
| Helminth Eggs (unit/ml) | 20-60,000 | 4,000 (approx) |

* Detailed septage characterization (BOD, SS & other microbial characteristics) as well as its dewatering characteristics (Specific resistance etc.) should be mandatory prior to the design of any septage management facility.

Source: Strauss, 1996

Characteristics of septage in tropical countries

Need of Septage Management ?

- ❑ Facilities like **septic tanks**, dry latrines, community toilets, or other types **accumulate fecal sludge**
- ❑ **Septage needs to be removed periodically.** If this septage is **not properly managed**, **negative impacts** on the **urban environment** and on **public health** may result
- ❑ **Environmental pollution** is caused by **effluents of not regularly de-sludged septic tanks** or community toilets;
- ❑ **Improper handling of septage** regenerates the risks of faecal matter **re-entering the domestic environment**

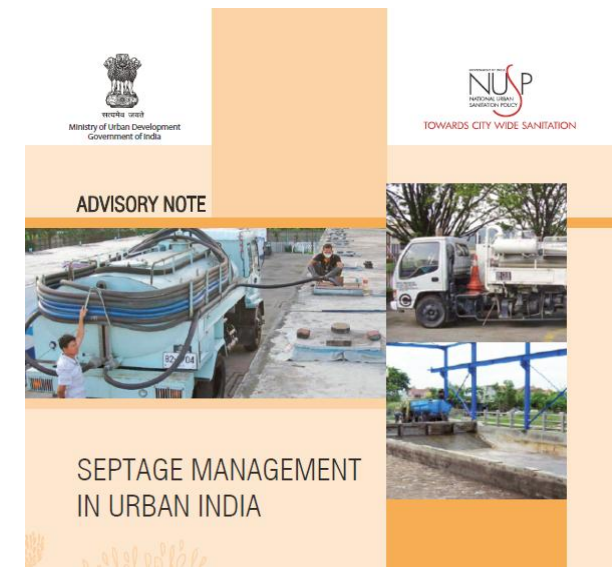
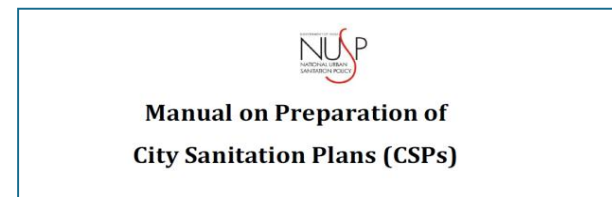
Table 3: Pollutants in the effluent of on-site treatment Systems

| Pollutant | Reason for concern |
|------------------------------|---|
| Total suspended solids | In surface waters, suspended solids can settle and form sludge deposits that smother benthic invertebrates, fish eggs and can contribute to benthic enrichment, toxicity and sediment oxygen demand. Colloidal solids can block sunlight, affect aquatic life and lower the ability of aquatic plants to increase the dissolved oxygen in the water. |
| Biodegradable organics (BOD) | Biological degradation of organics can deplete the dissolved oxygen in surface waters resulting in anoxic conditions, harmful to aquatic life. |
| Nitrogen | Nitrogen could lead to eutrophication and dissolved oxygen loss in surface waters. High levels of nitrate nitrogen in drinking water can cause methemoglobinemia in infants and pregnancy complications for women. Livestock can also suffer from drinking water high in nitrogen. |
| Phosphorus | Phosphorus would also lead to eutrophication and reduction of dissolved oxygen in surface waters. |
| Pathogens | Parasites, bacteria and viruses can cause communicable diseases through body contact, ingestion of contaminated water or shellfish. Transport distances of some pathogens (bacteria and viruses) can be quite significant. |

Effluent and septage from septic tanks systems impacts ground and surface water resources

Emerging recognition of septage management

- ❑ **NUSP** has accorded **high importance** to plan and implement actions for the organized and **safe management of fecal matter** from **on-site installations**.
- ❑ It highlights the **importance of safe and hygienic facilities with proper disposal**. It emphasizes proper disposal and treatment of sludge from on-site installations (septic tanks, pit latrines, etc.); and proper operations & maintenance (O&M) of all sanitary facilities.
- ❑ **Recommends** developing a **Septage Management Plan (SMP)** as a **part** of city sanitation plans (**CSP**)
- ❑ **Septage Management Advisory** of Government of India provides references to CPHEEO guidelines, BIS standards, and other resources for preparing SMP / FSM plan.



Various type of Sanitation systems in which septage is generated. . .

User interface

Collection

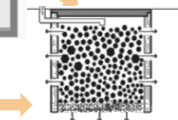
Conveyance

Treatment

Reuse/disposal



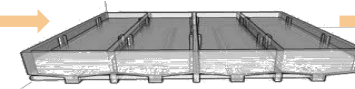
Septic tank



Effluent disposed through soak pit



Vacuum suction emptier trucks / trolley



Centralized or decentralized fecal sludge treatment facility



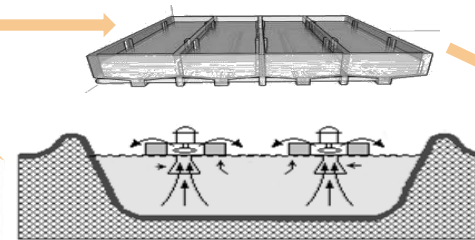
Reuse for industrial /agriculture/ energy conversion

ONSITE



Septic tank

Conveyed through settled sewer



Centralized or decentralized treatment facility

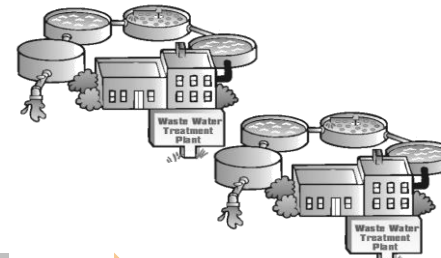


Reuse for industrial /agriculture/ energy conversion

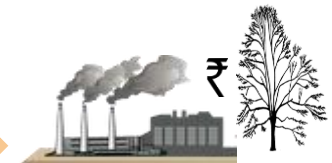
ONSITE - OFFSITE



Conventional sewer system



Centralized or decentralized sewage treatment plant



Reuse for industrial / agriculture / energy conversion

OFFSITE

Various type of Sanitation system

SANITATION SYSTEM FOR AN IDENTIFIED AREA

ON-SITE SANITATION SYSTEM

Twin pit system

OR

Septic tanks for excreta / greywater + Soak pits for effluent / greywater

Only possible if:

- sufficient space is available in the plot.

SMALL-PIPED SEWERAGE SANITATION SYSTEM

On-site for excreta + settled sewerage system for grey water
OR
settled sewerage system for all wastewater after settling (Hybrid)

Only possible if:

- Sufficient space is available in the plot.
- Average to high water consumption
- High public or neighborhood investment capacity

Simplified sewerage system

Only possible if:

- High water consumption
- High public or neighborhood investment capacity

CONVENTIONAL SEWERAGE SANITATION SYSTEM

Conventional sewerage system

Only possible if:

- High water consumption by households in the area
- High public or household investment capacity.
- Planned settlement.
- Sufficient natural gradient
- High local technical and financial management skills.

Non-Conventional

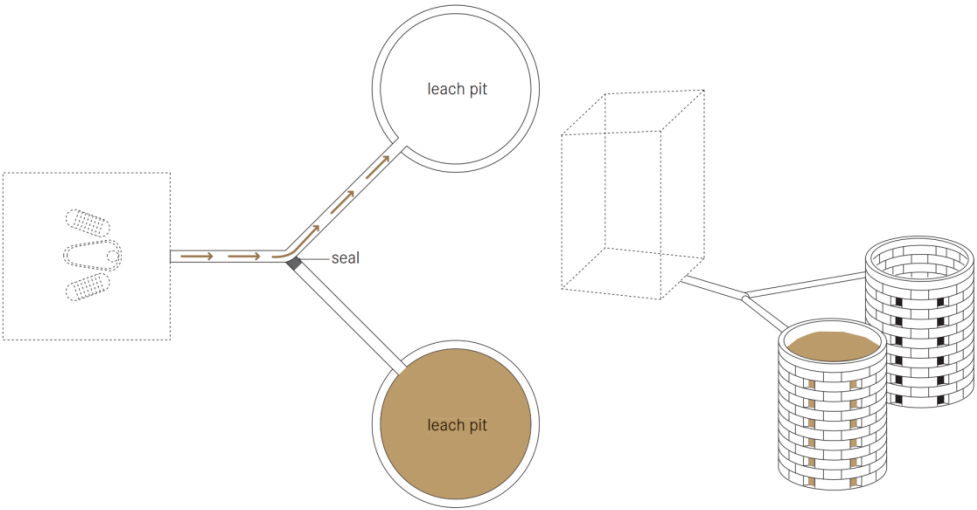
Components of Non-conventional Sanitation (1/2)

This technology consists of **two alternating pits** connected to a Pour Flush Toilet. The blackwater is collected in the pits and **allowed to slowly infiltrate** into the surrounding soil.



Twin Pit

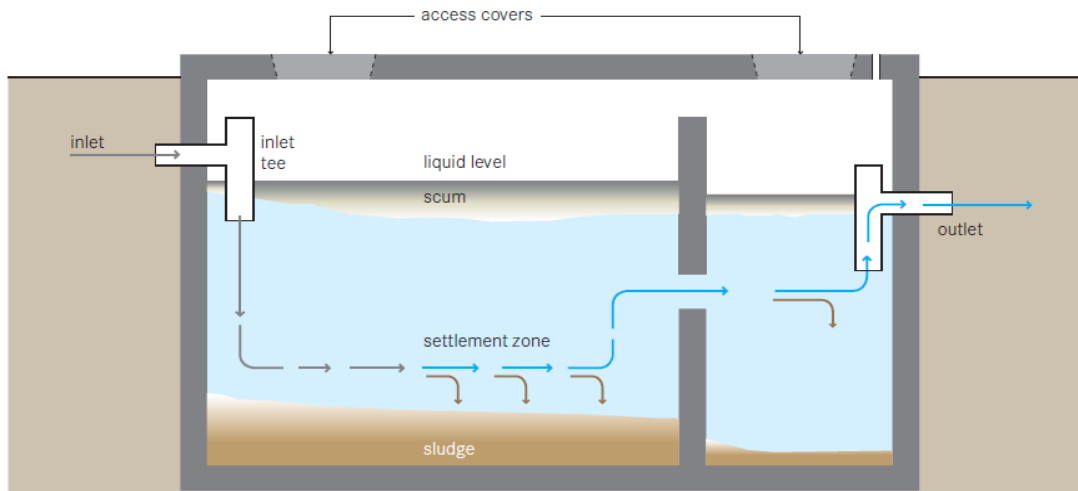
| | | |
|---|---|--------------------------------------|
| Application Level: | Management Level: | Inputs: Blackwater Greywater |
| <input checked="" type="checkbox"/> Household | <input checked="" type="checkbox"/> Household | Outputs: Pit Humus |
| <input checked="" type="checkbox"/> Neighbourhood | <input checked="" type="checkbox"/> Shared | |
| <input type="checkbox"/> City | <input checked="" type="checkbox"/> Public | |



A Septic Tank is a **watertight 2-3 chamber** made of concrete, brickwork, PVC or plastic, for the storage and treatment of blackwater and greywater. **Settling and anaerobic processes** reduce solids and organics.

Septic tank

| | | |
|---|---|---|
| Application Level | Management Level | Inputs: Blackwater Greywater |
| <input checked="" type="checkbox"/> Household | <input checked="" type="checkbox"/> Household | Outputs: Faecal Sludge Effluent |
| <input checked="" type="checkbox"/> Neighbourhood | <input checked="" type="checkbox"/> Shared | |
| <input type="checkbox"/> City | <input checked="" type="checkbox"/> Public | |



Components of Non-conventional Sanitation (2/2)

Settled Sewer

Application Level

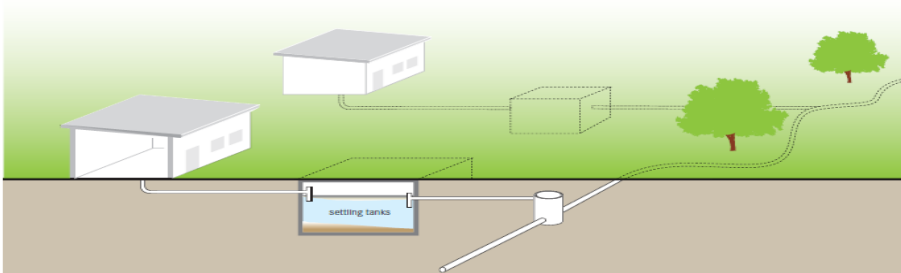
- Household
- Neighbourhood
- City

Management Level

- Household
- Shared
- Public

Inputs/Outputs:

- Effluent



A Settled Sewer is a network of **small diameter pipes** that transports **solids-free wastewater**

Soak Pit

Application Level

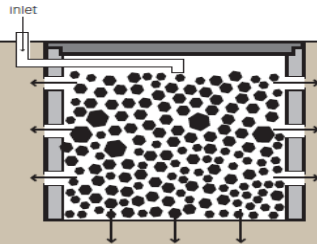
- Household
- Neighbourhood
- City

Management Level

- Household
- Shared
- Public

Inputs:

- Effluent
- Greywater
- Urine
- Anal Cleansing Water



A Soak Pit, also known as a soakaway or leach pit, is a covered, **porous-walled chamber** that allows **water to slowly soak into the ground**. Pre-settled effluent is discharged to the underground chamber from where it infiltrates into the surrounding soil

International Experience

Following its successful installation in Northern Zambia (1960), settled sewerage was then installed in:

- **Australia, in 1962;**
- **Nigeria, in 1965;**
- **United States, in 1975;**
- **Colombia in 1982;**
- **Brazil, in 1987; and**
- **South Africa, in 1989.**

It is now **most common** in **Australia** and the **United States**, with over 300 schemes installed.

National Experience

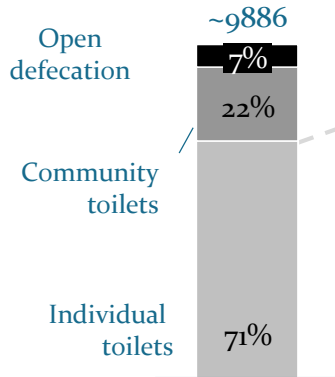
Under **Punjab Rural Water supply scheme**

- **100 Villages** are going to be provided with settled sewer network

Overview of sanitation situation in Maharashtra

Access

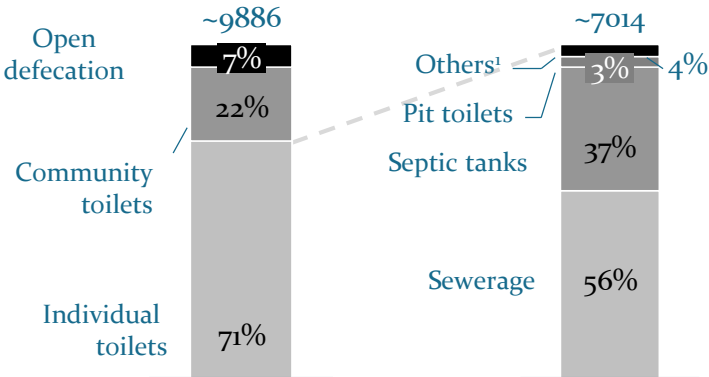
Access to type of sanitation
(‘000s of HH)



~690,000 HH practice open defecation and ~1/5th of HH depend on community toilets, even in non-slum areas

Collection

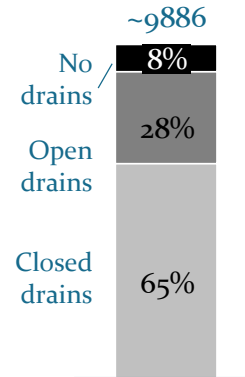
Method of collection of waste
(‘000s of HH)



~250,000 HH with personal toilets use other method of waste collection

Conveyance

Methods of conveyance of waste
(‘000s of HH)



~730,000 HH have no drains for conveyance of wastewater

Treatment

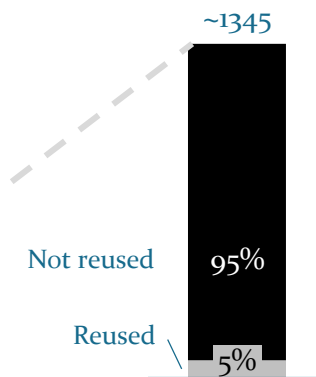
Treatment of wastewater
(in MLD)



~2,400 MLD of wastewater is left untreated every day

Disposal/Reuse

Disposal of waste
(in MLD)



~1,280 MLD of treated wastewater is disposed off without being reused

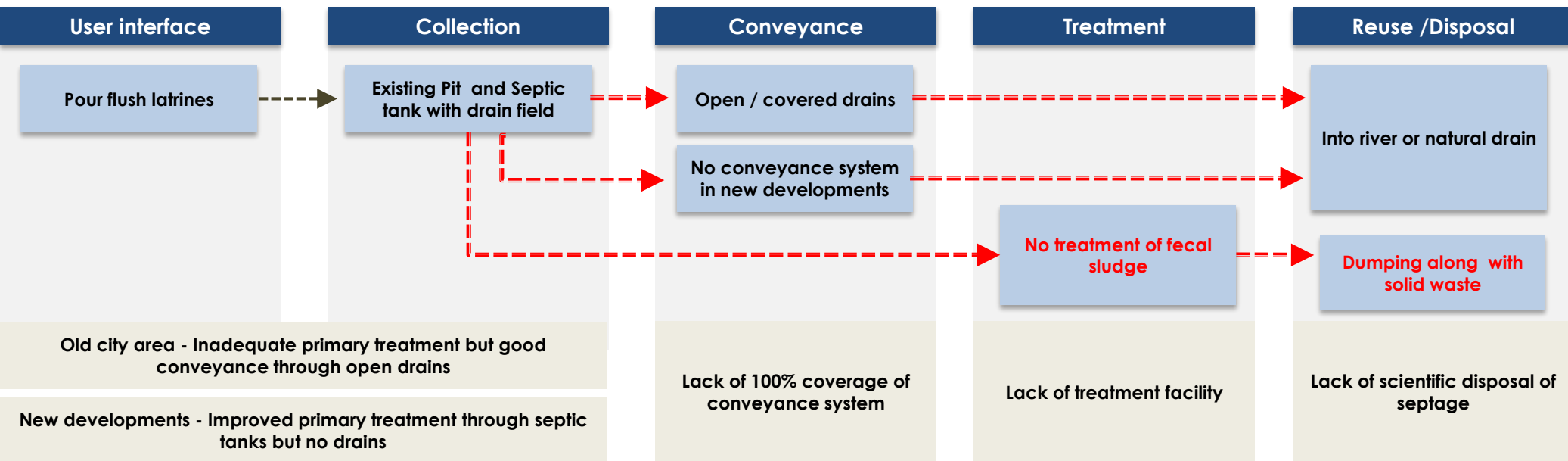
Septage Management

- **STs are oversized and are cleaned at an interval of 8-10 years**
- **Effluent from STs goes into drains or soak pits**

- **197 cities provide septic tank emptying services**
- **23 cities have licensed private sector for providing septic tank emptying services**

- **None of the cities have independent septage treatment facilities**
- **Only 6 cities treat septage along with sewage at their STPs**
- **Septage is dumped at dumpsite or open land**

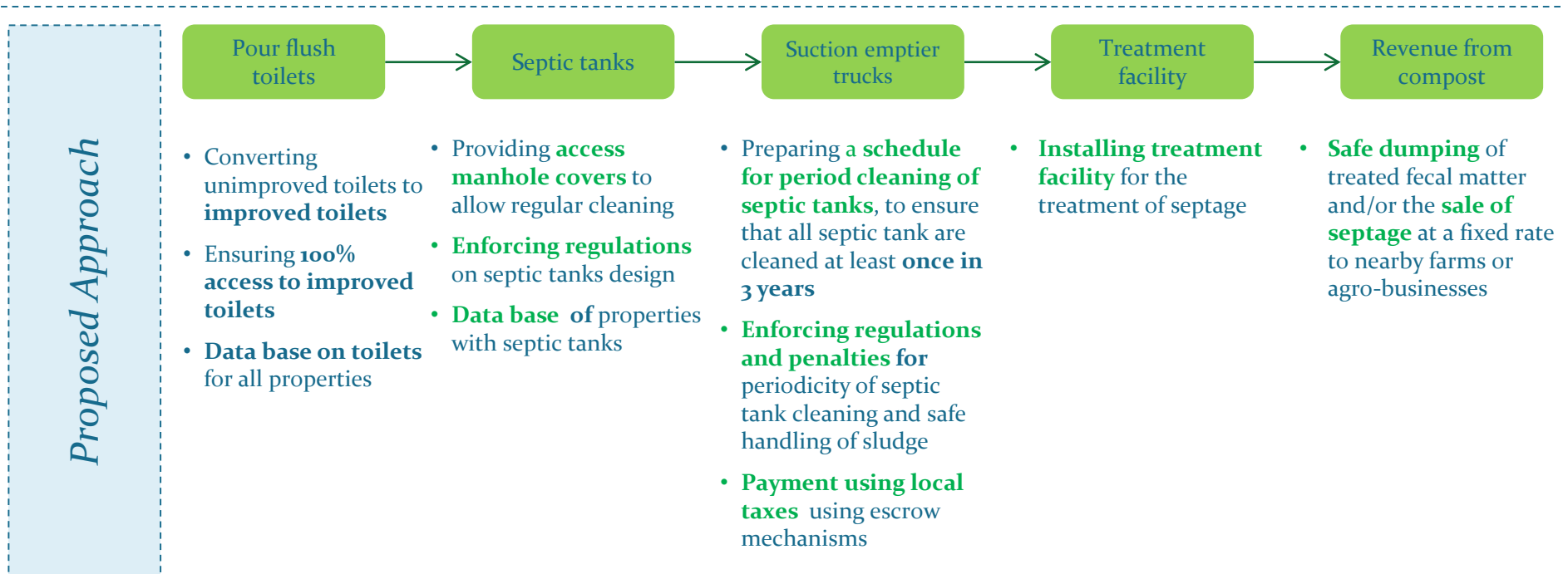
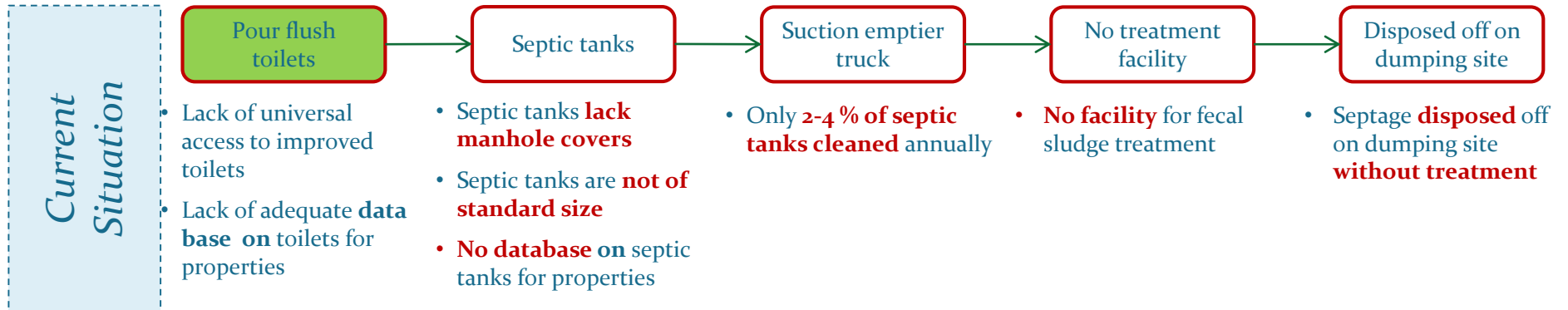
Current situation of septage management in Small – Medium towns of Maharashtra



---> Missing links in Sanitation value chain in a city

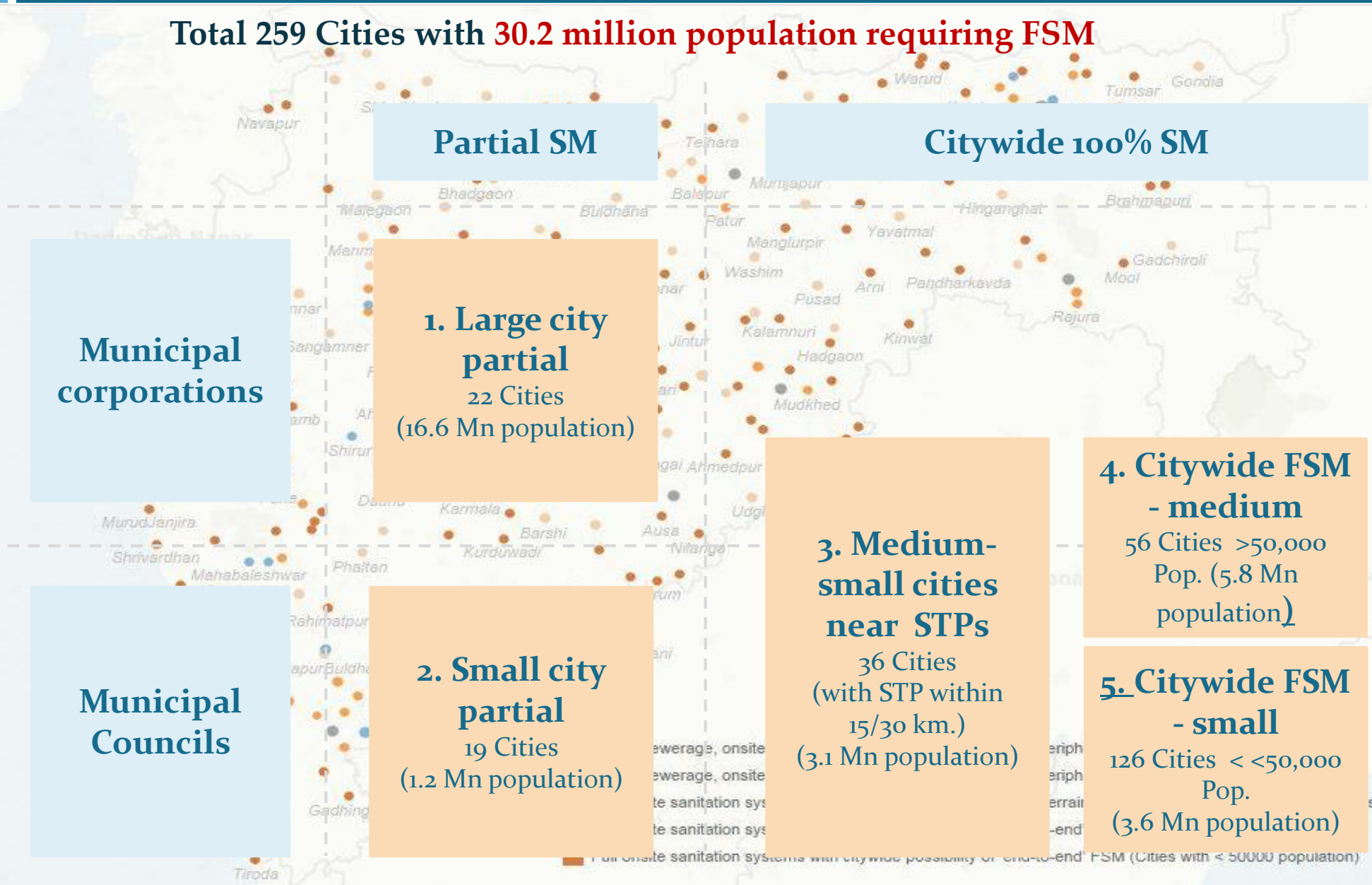


End-to-end IFSM solution – From red to green



Extent of septage management (SM) required in Maharashtra (1/2)

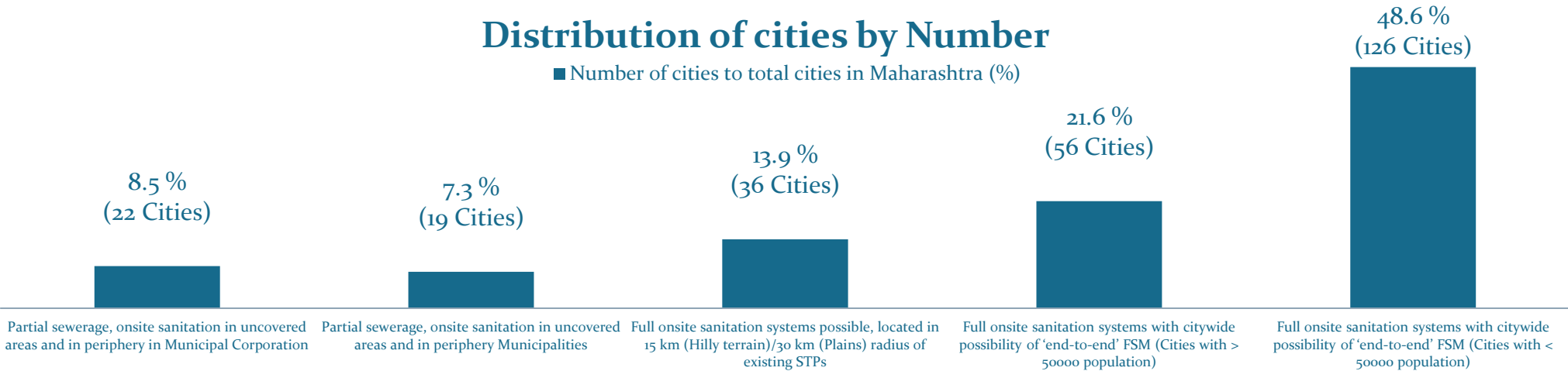
Total 259 Cities with **30.2 million population** requiring FSM



Extent of septage management (SM) required in Maharashtra (2/2)

Distribution of cities by Number

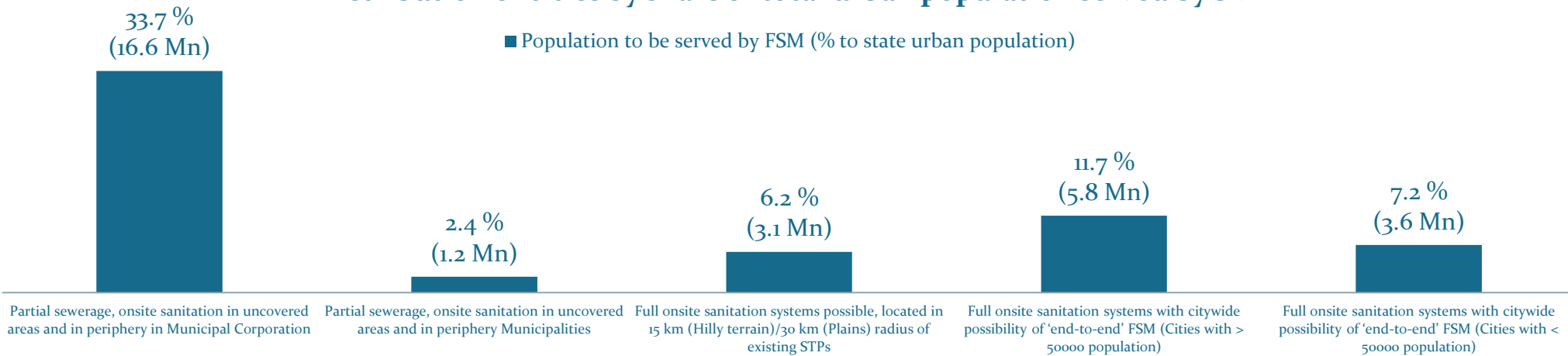
■ Number of cities to total cities in Maharashtra (%)



Septage Management is required for **all the cities** in the state to serve **61% urban state population**

Distribution of cities by share of total urban population served by SM

■ Population to be served by FSM (% to state urban population)



Key Elements of Septage Management Plan as per the MoUD Advisory

Desludging of Septic tanks

- ❑ **De-sludging** of septic tanks - using **mechanical devices**
- ❑ **De-sludging frequencies** of septic tanks once every **2 to 3 years**, or when the tank becomes one third full
- ❑ Periodical desludging also helps **reduce the pollution levels in the effluent**
- ❑ **1-2 inch of sludge** should be **left in tank** to **facilitate** future **decomposition**
- ❑ **Regular desludging** activities **require well-organized** community and **public/private service providers**
- ❑ **Tanks** should **not be scrub** cleaned or **washed with detergent**

Transportation

- ❑ **Vehicles** are available in different **capacities** from 2,000 to 12,000 litres.
- ❑ Small scale vacuum trucks called **Vacutug** are recommended for **areas inaccessible** to large vehicles
- ❑ The **no. of cleaning machines** - based on **frequency of cleaning, distance** of location of **treatment facility** and local conditions
- ❑ A **Transportation Plan** should be formulated which **should include**:
 - **Scheduling** and routing for **trucks**
 - **Customer service protocols**
 - **Locating** tanks and cleanouts with **proper pumping** equipment operation and worker safety
 - Transportation requirements, including rules of the road
 - **Disposal procedures** at the treatment facility
 - **Routine service** of equipment
 - **Recordkeeping** for all tanks pumped and wastes discharged at the disposal facility

Treatment / Reuse / Disposal

- ❑ Treatment at **existing sewage treatment plants**
 - Septage addition at the **nearest sewer manhole**
 - Septage addition **at the STP**
 - Septage addition to **sludge digesters/sludge drying beds**
- ❑ Treatment at **independent septage treatment plants**
 - **Space is not a constraint** : Lime treatment, Sludge drying beds, Anaerobic baffled reactor, stabilization pond, Constructed wetland, co-composting with solid waste
 - **Space is a constraint** : Mechanical Dewatering system
- ❑ Properly **treated sludge** can be **reused** to reclaim parched land by application **as soil conditioner**, and/or as a **fertilizer**

Regulation and Monitoring by the ULB and Awareness Generation

Key activities for Septage Management Plan

□ Key activities involved in Septage Management Plan

Module 2

- Assessment of existing toilets and septic tanks through surveys and creation of database
- Design and construction / refurbishment of septic tanks
- Desludging of septic tanks
- Scheduled septic tank emptying services
- Treatment of faecal sludge / septage

□ Institutional and governance aspects in Septage Management

Module 3

- Regulations for septage management systems
- Awareness generation and capacity building activities
- Record-keeping , reporting (MIS), monitoring and feedback systems
- Sources of revenues for septage management
- Exploring private sector participation for septage management

Module 2 : Key activities involved in Septage Management Plan

Key activities involved in Septage Management Plan

- **Assessment of existing toilets and septic tanks through surveys and creation of database**
- **Design and construction / refurbishment of septic tanks**
- **Desludging of septic tanks**
- **Scheduled septic tank emptying services**
- **Treatment of faecal sludge / septage**

Assessment of existing toilets and septic tanks through surveys and creation of database (1/2)

Present system

- ❑ **No database of toilets, septic tanks** for HHs
- ❑ **No ready database** to show **how often** a **septic tank** is being **cleaned** and at which location in the city

Creating database and improving monitoring :

- ❑ **Create GIS database** for each HHs / property depicting **details on Toilets, septic tanks**, soak pits details
- ❑ **Update of HHs / property** on server through mobile application or reporting systems **once** the **septic tank** is **cleaned**
 - ❑ Automatic reminder sent to the HHs after 3 years to clean the septic tank

System required

Details of toilets



Details of where toilets are connected



Details of where bathroom and kitchen are connected



Assessment of existing toilets and septic tanks through surveys and creation of database (2/2)

Assessment should capture the following aspects

- ❑ Toilet availability
- ❑ Where is the toilet connected to
- ❑ Size and shape of septic tank
- ❑ Number of chambers in septic tank
- ❑ Access covers to septic tanks
- ❑ Accessibility of septic tanks
- ❑ When was the septic tank last cleaned.
- ❑ Cleaning frequency of septic tanks
- ❑ Problems encountered while cleaning of septic tanks
- ❑ Reasons for emptying septic tanks

Sample Questionnaire

| Toilet availability assessment | |
|---|--|
| 19 | Where do you dispose greywater from kitchen and bathroom? (1. Sewer, 2. Septic tank, 3. Soak Pit, 4. Covered drains, 5. Open drains, 6. Others, specify, 7. Don't Know) |
| 20 | Do you have your own toilet on your premises? 1. Yes 2. No. |
| 21 | If 20=1, Does any member of the household still go for defecation in the open? (1. Men. 2. Women. 3. Children. 4. No one) |
| Septic tank assessment | |
| 22 | What is the type of toilet facility is being used? (1. Flush/pour flush toilet connected to piped sewer system, 2. Flush/pour flush toilet connected to septic tank, 3. Flush/pour flush toilet connected to other system, 4. Single Pit toilet with slab, 5. Single pit toilet with ventilated improved pit, 6. Single pit toilet without slab / open pit, 7. Twin/Double pit toilet , 8.Night soil disposed into open drain, 9.Service toilet with night soil removed by humans, 10. Service toilet with night soil services by animals) |
| If Q22 is 2 (toilet connected to Septic tank) answer 23 to 46 | |
| If Q22 is not 2 (toilet connected to Septic tank) go to B | |
| 23 | No. of septic tanks in the property (1.Number _____, 2. Don't know) |
| 24 | Distance of septic tank from the nearest well/bore (1. Distance _____ ft. to on-site system, 2.Don't know) |
| 25 | Septic tank outfall is connected to (1. Soak pit, 2. Open drain, 3. Covered drain, 4. Others (Specify) 5. Don't Know) |
| 26 | What is the average frequency of cleaning of septic tank? (1. 1 year, 2. 2 years, 3. 3 Years, 4. 4 Years 5. More than 5 years, 6. Don't Know) |
| 27 | What is the shape of your septic tank (1. Rectangular, 2. Circular, 3. Don't Know) |
| 28 | Can you provide the dimensions of the septic tank? (1. Yes 2. No.) |
| 29 | If Q. no 27= 1 and Q.no 28= 1, provide L _____ ft, B _____ ft., H _____ ft. |
| 30 | If Q. no 27= 2 and Q.no 28=1, provide Diameter _____ ft., Depth _____ ft. |
| 31 | How many chambers are there in the septic tank (1. one, 2. two , 3. three, 4. Don't Know) |
| 32 | The base of septic tank is (1. Sealed with concrete and /or plaster, 2.No base – only soil, 3.Other, please specify, 4. Don't know) |
| 33 | Are there ventilation pipes for septic tanks (1.Yes, 2. No) |
| 34 | What construction materials have been used for constructing septic tanks? (1. R.C.C, 2. Cement concrete and brick, 3. Prefabricated unit, 4. Don't Know, 5. Other, specify) |
| 35 | What is the age of septic tank? (1. No. of years _____, 2. Don't know) |
| Where is septic tank located? (1.Front yard. 2.Back yard (easy access). 3.Back yard (no access/through house). 4. House | |



PAS has developed a Mobile App- **“SaniTab”** for conducting household level sanitation surveys, which can be used by the ULBs

Key activities involved in Septage Management Plan

- **Assessment of existing toilets and septic tanks through surveys and creation of database**
- **Design and construction / refurbishment of septic tanks**
- **Desludging of septic tanks**
- **Scheduled septic tank emptying services**
- **Treatment of faecal sludge / septage**

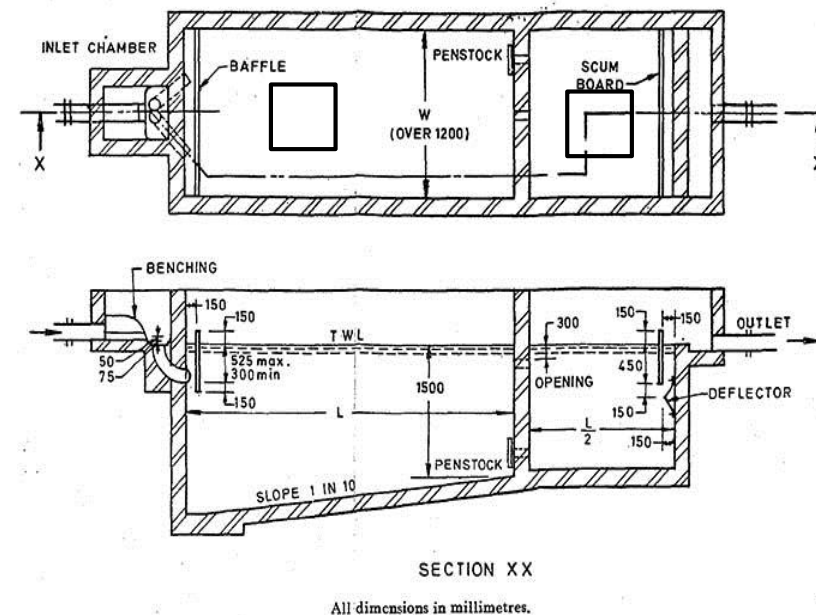
Design and construction / refurbishment of septic tanks

- The **septic tanks** need to be **designed and constructed** as per the **norms** suggested in:
 - *Swachh Bharat Mission Guidelines, 2014*
 - *Manual on Sewerage and sewage treatment systems , CPHEEO, 2013*
 - *National Building Code of India, 2005*
 - *IS: 2470 - Code of practice for installation of septic tanks - Part 1: Design and Construction and Part 2: Secondary treatment and disposal of septic tank effluent 1985 (Reaffirmed 1996).*
- **Notices** should be issued to all **property owners** whose **septic tanks do not meet the standard septic tank design**.
- All **insanitary toilets** need to be **converted to sanitary toilets** with twin pits or septic tanks

| No. of Users | Length(M) | Breadth(M) | Liquid Depth (Cleaning interval of) | |
|---|-----------|------------|--|---------|
| | | | 2 Years | 3 Years |
| Recommended size of septic tank up to 20 users | | | | |
| 5 | 1.50 | 0.75 | 1.00 | 1.05 |
| 10 | 2.00 | 0.90 | 1.00 | 1.40 |
| 15 | 2.00 | 0.90 | 1.30 | 2.00 |
| 20 | 2.30 | 1.10 | 1.30 | 1.80 |
| Recommended size of septic tank for housing colony upto 300 users | | | | |
| 50 | 5.00 | 2.00 | 1.00 | 1.2 |
| 100 | 7.50 | 2.65 | 1.00 | 1.2 |
| 150 | 10.00 | 3.00 | 1.00 | 1.2 |
| 200 | 12.00 | 3.30 | 1.00 | 1.24 |
| 300 | 15.00 | 4.00 | 1.00 | 1.24 |

Note : A provision of 300 mm should be made for free board.

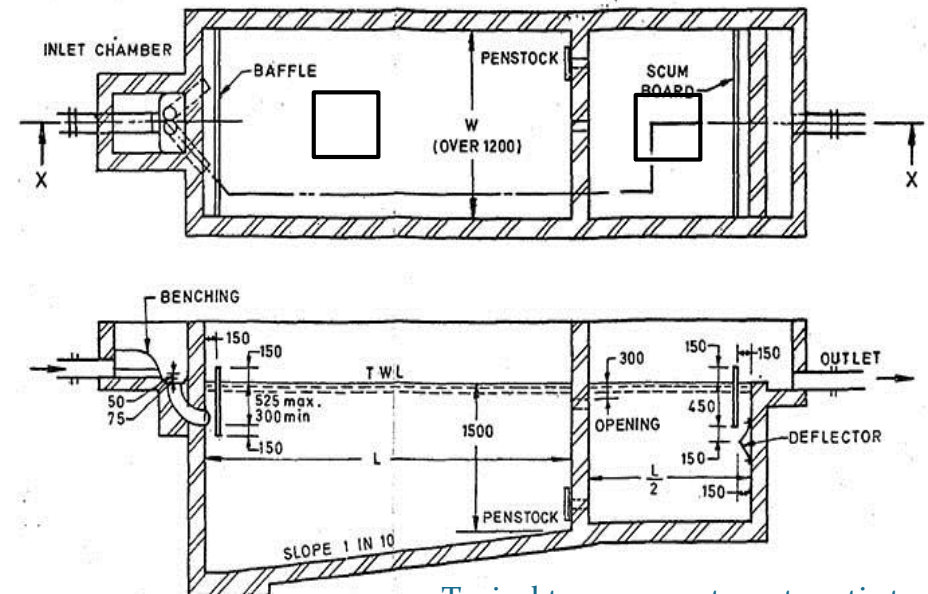
Typical sizes of septic tanks for various user sizes



Typical two compartment septic tank

Design considerations for septic tanks . . .

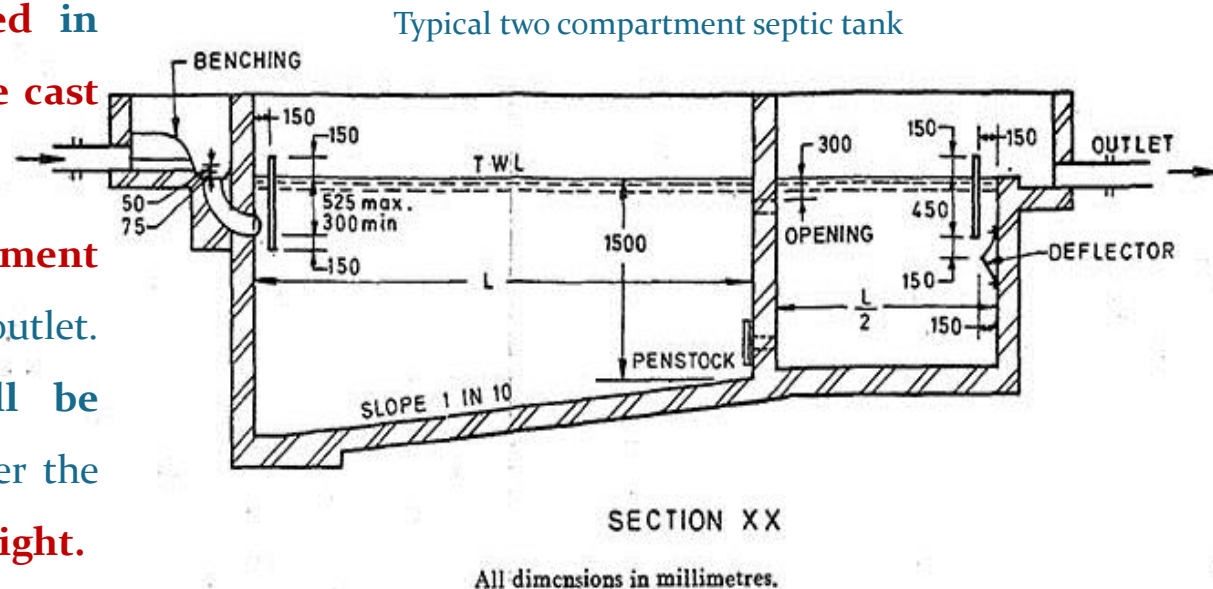
- **Septic tank** should be designed for **1 to 2 days of sewage retention**.
- Septic tank shall have **minimum width of 750 mm, minimum depth of one metre below water level and a minimum liquid capacity of 1000 litres**.
- The **septic tanks** are **normally rectangular** in shape and can either be a **single tank or a double tank**
- In **double tank**, **first compartment is usually twice the size of the second**
- The **liquid depth is 1-2 m** and the **length to breadth ratio is 2-3 to 1**
- For **circular tanks** the **minimum diameter shall not be less than 1.35 m** and **operating depth shall not be less than 1.0 m**.
- **Each compartment** of a septic tank shall be provided with a **rectangular access opening** measuring not less **455 × 610 mm** or a **circular opening 500 mm diameter**
- **Ventilating Pipe**—Every **septic tank** shall be provided with **ventilating pipe of at least 50 mm diameter**. The **top of the pipe** shall be provided with a **suitable cage of mosquito proof mesh**.



Typical two compartment septic tank

Construction considerations for septic tanks . . .

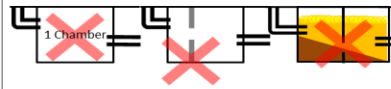
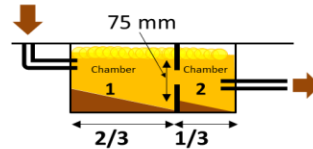
- **Baffles** are generally provided at both inlet and outlet which dip 25 cm to 30 cm into and project 15 cm above the liquid. The baffles should be placed at a distance of one-fifth of the tank length from the mouth of the straight inlet pipe
- The invert of the outlet pipe should be placed at a level 5 to 7 cm below the invert level of inlet pipe
- For two compartment septic tanks, the tanks should be interconnected above the sludge storage level by means of pipes or square openings of diameter or side length respectively of not less than 75 mm
- The height of the ventilation pipe should extend at least 2 m above the top of the highest building within a radius of 20 m
- Septic tanks may either be constructed in brick work, stone masonry or concrete cast in situ or pre-cast materials
- The floor of the tank should be of cement concrete and sloped towards the sludge outlet. Both the floor and side wall shall be plastered with cement mortar to render the surfaces smooth and to make them water tight.



Do's and Don'ts for septic tank construction . . .

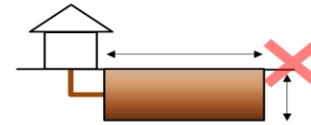
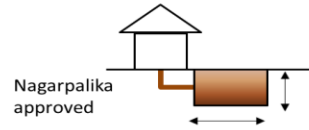
✓ **Dos** and ✗ **DON'Ts**

- ✓ Construct at least a two chambered septic tank
- ✓ Partition wall should be constructed at a distance of 2/3 the length from the inlet
- ✓ The 2 chambers should be interconnected above the sludge storage level by means of a pipe or square opening of diameter or side length not less than 75 mm



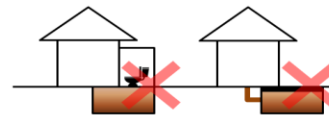
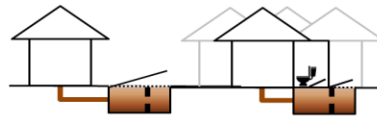
- ✗ Do not construct a one chambered septic tank
- ✗ Do not construct a partition wall at an inappropriate distance
- ✗ Do not provide the interconnection at a level where the sludge or scum is formed

- ✓ The size of the tank should be as per Nagarpalika norms



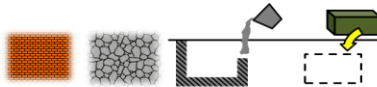
- ✗ Do not construct an oversized septic tank

- ✓ Always construct septic tank away from structure
- ✓ If space not available, construct toilet over septic tank such that all chambers are accessible
- ✓ Provide openable access covers to all chambers for inspection and desludging



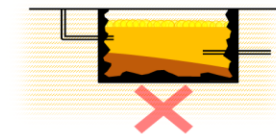
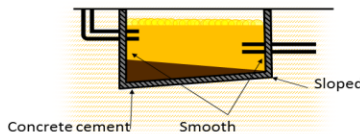
- ✗ Do not construct toilet above septic tank
- ✗ Do not completely seal the septic tank from top

- ✓ Septic tanks should be constructed in materials such as brick, stone, concrete (cast in-situ) or be of pre-cast materials



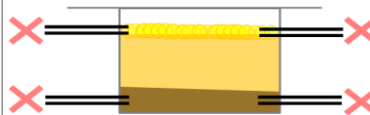
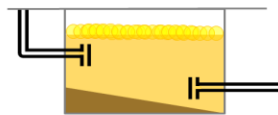
- ✗ Do not use a dug trench as septic tank
- ✗ Tank should not leak

- ✓ The base or floor should be cement concrete and sloped upwards to the outlet
- ✓ The floor and sides should be plastered with cement mortar to render the surfaces smooth



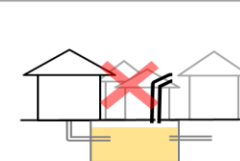
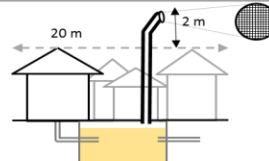
- ✗ Do not keep the base level or slope downwards to the outlet
- ✗ The inside surfaces of the septic tank should not be rough

- ✓ The inlet and outlet should be located at different levels
- ✓ The inlet and outlets should be below scum level and above sludge level
- ✓ Baffles or T junctions should be provided at inlet and outlet



- ✗ The inlet and outlet should not be located at such levels where the sludge or scum collects
- ✗ Inlet and outlet should not be at same level to prevent backflow or exit of solids

- ✓ Septic tank should be provided with ventilation pipes, the top being covered with mosquito proof wire mesh
- ✓ The height of the pipe should extend at least 2 m above the top of the highest building within a radius of 20 m



- ✗ Do not leave ventilation pipe unprotected from mosquitoes
- ✗ Do not keep the ventilation pipe too short

Key activities involved in Septage Management Plan

- **Assessment of existing toilets and septic tanks through surveys and creation of database**
- **Design and construction / refurbishment of septic tanks**
- **Desludging of septic tanks**
- **Scheduled septic tank emptying services**
- **Treatment of faecal sludge / septage**

Desludging of septic tanks

As per **Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013**, **desludging** / emptying of septic tanks will be **undertaken by mechanical devices** like suction emptier trucks / vacuum tankers

As per *CPHEEO Manual* on Sewerage and Sewage Treatment , 2013

IS : 2470 (Part I & II), 1985 on Code of Practice for Installation of Septic tank

“Yearly desludging of septic tank is desirable, but if it is not feasible or economical, then septic tanks should be cleaned at least once in two - three years, provided the tank is not overloaded due to use by more than the number of persons for which it is designed”

For septic tanks which have proper access roads, a larger vehicle maybe used



For septic tanks located in narrow lanes or those that do not have proper access roads, smaller vehicles maybe used



Recommendations for desludging as per MoUD Advisory

Desludging of Septic tanks

- ❑ **De-sludging** of septic tanks - using **mechanical devices**
- ❑ **De-sludging frequencies** of septic tanks once every **2 to 3 years**, or when the tank becomes one third full
- ❑ Periodical desludging will help **reduce the pollution levels in the effluent**
- ❑ **1-2 inch of sludge** should be **left in tank** to **facilitate** future **decomposition**
- ❑ **Regular desludging** activities will **require well-organized** community and **public/private service providers**
- ❑ **Tanks should not be scrub** cleaned or **washed with detergent**

Transportation

- ❑ **Vehicles** are available in different **capacities** from **2,000 to 12,000 litres**.
- ❑ Small scale vacuum trucks called **Vacutug** are recommended for **areas inaccessible** to large vehicles
- ❑ The **no. of cleaning machines** - based on frequency of **cleaning**, **distance of location of treatment facility** and local conditions
- ❑ A **Transportation Plan** should be formulated which **should include**:
 - **Scheduling** and routing for **trucks**
 - **Customer service protocols**
 - **Locating** tanks and cleanouts with **proper pumping** equipment operation and worker safety
 - Transportation requirements, including rules of the road
 - **Disposal procedures** at the treatment facility
 - **Routine service** of equipment
 - **Recordkeeping** for all tanks pumped and wastes discharged at the disposal facility

From complaint Redressal



To regular service

Current septage management practice

~2-4% of tanks cleaned per year
(once in >8-10 years)



Recommended septage management practice

~33% of tanks cleaned per year
(once in 3 -5 years)

Current barriers

- 1 Cleaning is done **on-call** by the household, who do not see the need for regular cleaning

The **cleaning services** of the ULB are currently treated as a **complaint redressal** system for overflowing septic tanks rather than a regular cleaning and maintenance service
- 2 Each town mainly has only **1 truck, owned and operated by the ULB**
- 3 Households generally pay ~INR **400-1000** to get **tanks cleaned**, but only once in >8-10 years when the tanks overflow

Proposed solution

- 1 Septic tanks will be cleaned on a **pre-determined schedule**

Regulations and penalties will be set in place to **ensure periodic cleaning**

Awareness generation activities will educate households about the need for regular cleaning
- 2 Each town will now require an additional **1- 3 trucks to meet service standards**, which can be **operated by a private player**
- 3 **Local taxes levied** by the ULB as **per municipal act¹** will be used to **recover the operating expenses** for regular cleaning

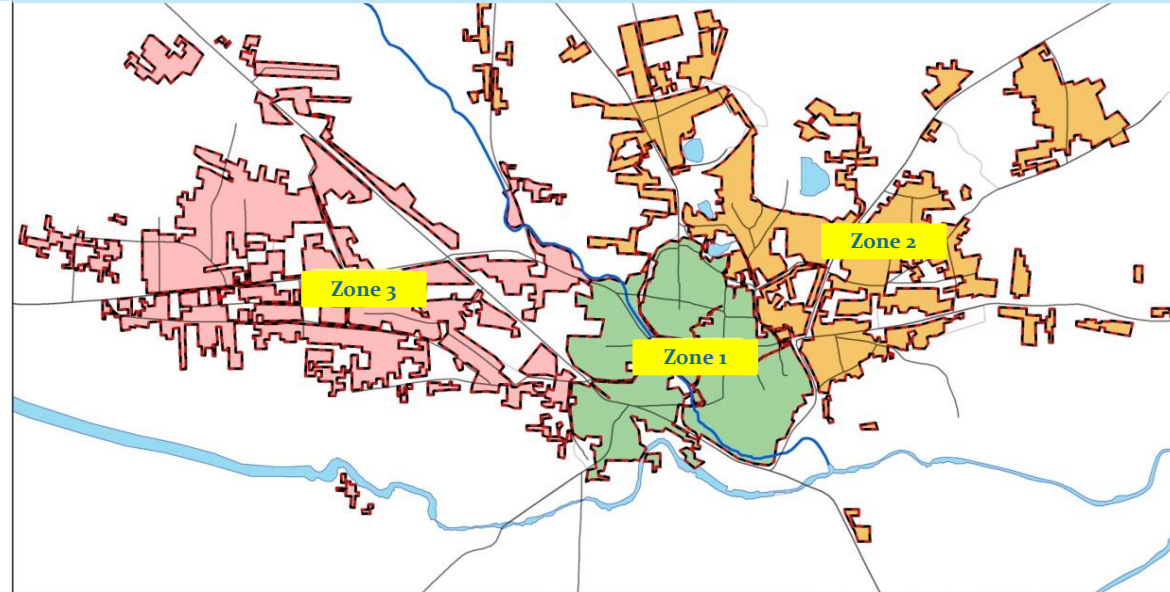
Planning for a scheduled septic tank emptying services – Answer following questions . . .

Septic tank cleaning cycle of ____ years

- To maintain a cycle of ____ years, roughly ____ nos of septic tanks need to be cleaned annually
- To clean ____ septic tanks, ____ nos of suction emptier trucks of ____ capacity would be required
- Each vehicle needs to make ____ trips daily
- Roughly ____ Working Days are required

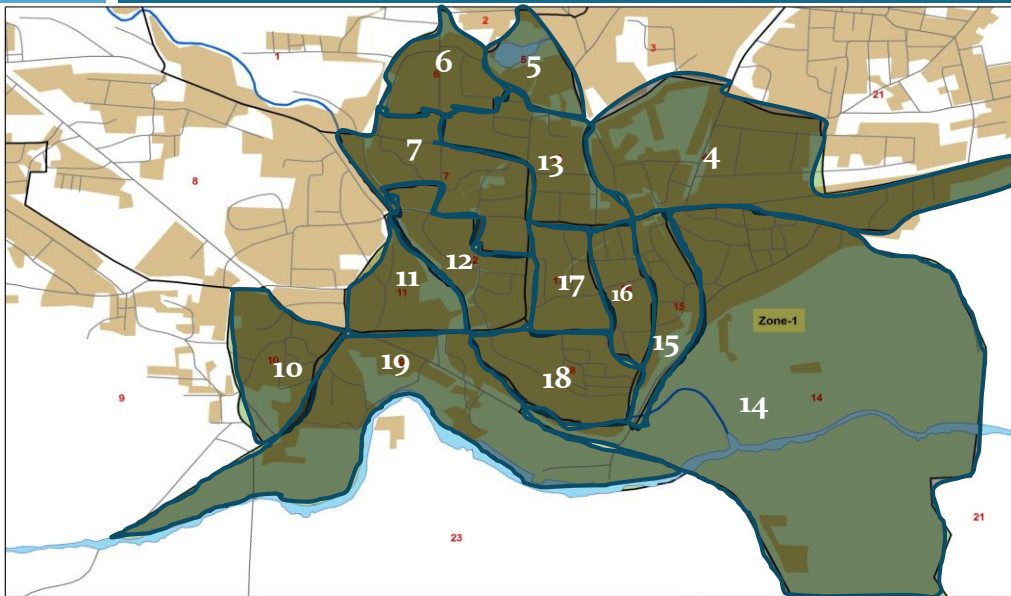
____ nos of trucks of ____ litre capacity are required for cleaning HHs and non-residential septic tanks

Divide the city into zones and prepare a yearly plan

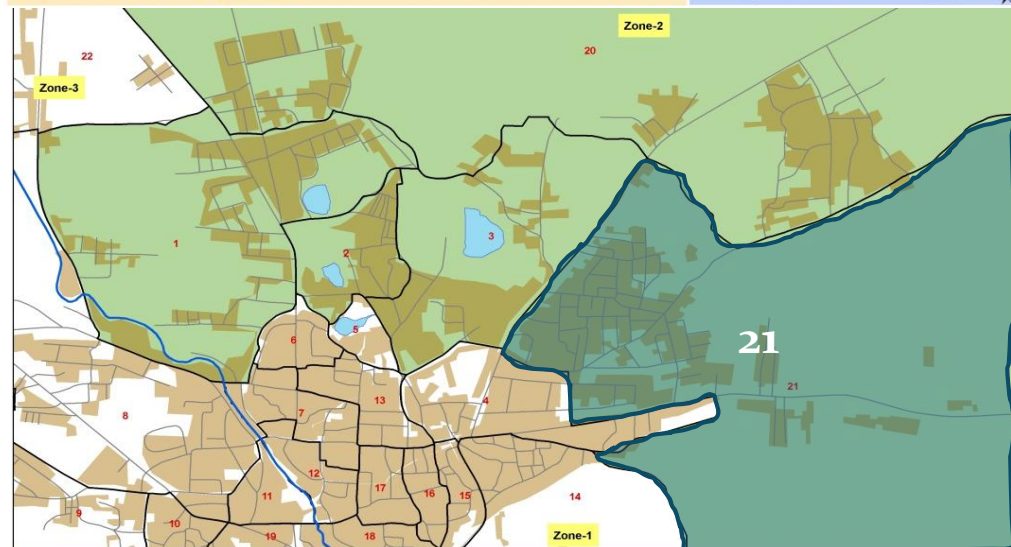


| Year | Zones | No. of septic tanks to be cleaned annually (no) | No. of Days required |
|--------|--------|---|----------------------|
| Year 1 | Zone 1 | 1889 | 201 |
| | Zone 2 | 947 | 101 |
| | Total | 2836 | 302 |
| Year 2 | Zone 2 | 1262 | 135 |
| | Zone 3 | 1582 | 169 |
| | Total | 2844 | 303 |
| Year 3 | Zone 3 | 2762 | 294 |
| | Total | 2762 | 294 |

Prepare a **scheduled desludging service plan for each year.** . .



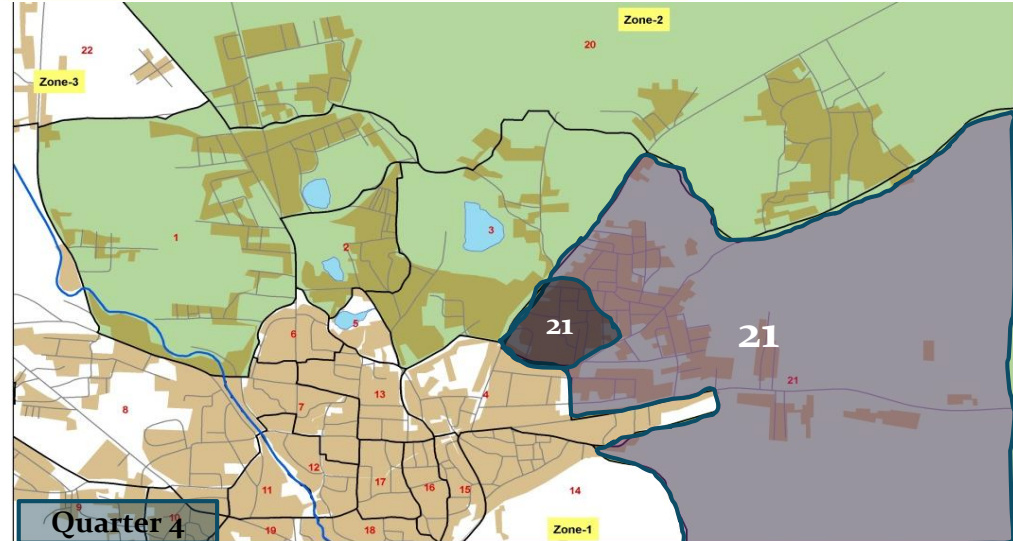
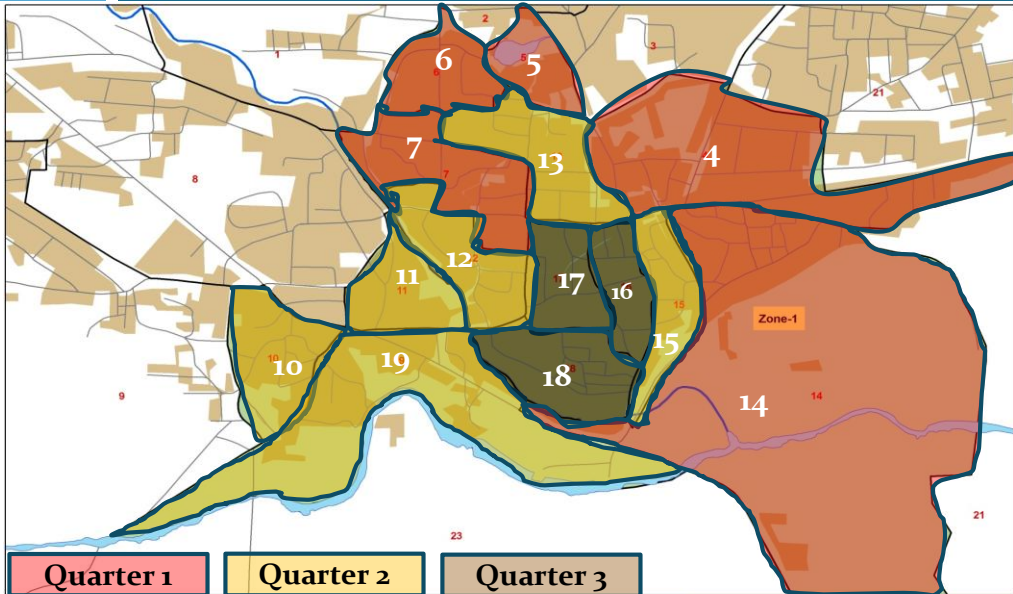
FSM MAP : ZONE 1
SINNAR MUNICIPAL COUNCIL



FSM MAP : ZONE 2
SINNAR MUNICIPAL COUNCIL

| | | Year 1 | |
|--------------|------|-----------------------------------|----------------------|
| Zone | Ward | No. of septic tanks to be emptied | No. of days required |
| Zone 1 | 4 | 62 | 7 |
| | 5 | 25 | 3 |
| | 6 | 183 | 20 |
| | 7 | 357 | 38 |
| | 10 | 71 | 8 |
| | 11 | 101 | 11 |
| | 12 | 195 | 21 |
| | 13 | 226 | 24 |
| | 14 | 53 | 6 |
| | 15 | 68 | 7 |
| | 16 | 127 | 14 |
| | 17 | 199 | 21 |
| | 18 | 146 | 16 |
| | 19 | 76 | 8 |
| Zone 2 | 21 | 947 | 101 |
| Total | | 2836 | 302 |

Then develop a **quarterly desludging** service plan for a given **year** . . .



| Year 1 | | | | |
|--------|--------------|---------|-----------------------------------|----------------------|
| Zone | Quarter Plan | Ward | No. of septic tanks to be emptied | No. of days required |
| Zone 1 | Q 1 | 4 | 62 | 7 |
| | | 5 | 25 | 3 |
| | | 6 | 183 | 20 |
| | | 7 | 357 | 38 |
| | | 14 | 53 | 6 |
| | | Sub Tot | 680 | 74 |
| | Q 2 | 10 | 71 | 8 |
| | | 11 | 101 | 11 |
| | | 12 | 195 | 21 |
| | | 13 | 226 | 24 |
| | | 15 | 68 | 7 |
| | Sub Tot | 737 | 79 | |
| Q 3 | 16 | 127 | 14 | |
| | 17 | 199 | 21 | |
| | 18 | 146 | 16 | |
| | 21 | 235 | 25 | |
| | Sub Tot | 707 | 75 | |
| Zone 2 | Q 4 | 21 | 713 | 76 |
| | | Sub Tot | 713 | 76 |
| | | Total | 2836 | 302 |

Sample Calculation for arriving at number of suction trucks required and nos of septic tanks to be cleaned. . . (1/2)

| SEPTAGE MANAGEMENT PLAN | | | |
|-------------------------|--|-------|----------------------|
| Sr.No | Description | No. | Formula |
| Basic details | | | |
| A | Population | 65251 | Input |
| B | Total households (HHs) | 13112 | Input |
| C | HHs having toilets with septic tanks | 6091 | Input |
| D | Up-gradation of HHs pit to septic tank | 2152 | Input |
| E | No. of HHs to be provided with Individual toilet | 1658 | Input |
| F | No. of HHs dependent on community toilets | 3211 | Input |
| G | No. of community/ public toilets having septic tanks | 21 | Input |
| H | Total capacity of Community/public toilet septic tank (cum) | 10 | Input |
| I | No. of Septic tanks cleaned for CT/PT on daily basis (no) | 3 | = G / 7 days |
| J | Total Septage generated in in CT/PT on daily basis (cum/day) (in all CTs) | 10.1 | = (F * O) / 365 days |
| K | Septage collected in per CT/PT per day (cum/day) | 0.48 | = (J/G) |
| L | Septage cleaning cycle (7 days). Therefore total septage collected from each CT/PT | 3.36 | = (K * 7 days) |
| M | Total Septage collected from CT/PT per day (cum/day) | 10.1 | = (I * L) |

Sample Calculation for arriving at number of suction trucks required and nos of septic tanks to be cleaned. . . (2/2)

| SEPTAGE MANAGEMENT PLAN | | | |
|---------------------------|--|-------------|---|
| Sr.No | Description | No. | Formula |
| Septic tank emptying Plan | | | |
| N | Septic tank cleaning cycle (Years) | 3 | Input |
| O | Total septage generated per HHs in a year (as per USEPA, 230 litre/year/person) (cum) | 1.14 | $= (230 * (A/B)) / 1000$ |
| P | Total septage generated after 3 years in each HHs (if cleaning cycle is 3 years) (cum) | 3.43 | $= N * O$ |
| Q | No. of working days | 300 | Input |
| R | Truck capacity (cum) | 5 | Input |
| S | No. of HHs level septic tanks to be annually cleaned (no) | 3300 | $= (C + D + E) / N$ |
| T | No. of septic tanks to be cleared daily (assuming 300 working days) (no) | 11 | $= (S / Q)$ |
| U | Total septage to be cleared (cum/day) (septage cleaned after 3 years) | 37.77 | $= (T * P)$ |
| V | No. of trips possible per vehicle per day (trip/day) | 4 | Input |
| W | No. of vehicles required (no) | 3 | $= ((T+ I) / V)$ |
| X | Standby vehicles (10-25%) | 10% | Input |
| Y | Total Vehicles required | 3 | $= (W + (1+X\%))$ |

Licensing of septage transporters for providing scheduled services

- **ULBs** should either **provide the emptying services themselves** or enter into appropriate **management contracts with private agencies**.
- In case of private sector contract, **ULBs should certify and license private septage transporters to de-sludge and transport waste to the designated treatment facility**.

Septage Transporter Permit for _____ Municipality

In accordance with all the terms and conditions of the current _____ Municipality's Rates, Rules and Regulations, the special permit conditions accompanying this permit, and all applicable rules, laws or regulations of Government of Maharashtra, permission is hereby granted to:

NAME OF PERMITTEE: _____

ADDRESS: _____

For the disposal of septage from domestic septic tank or commercial holding tank at the _____ treatment facility.

This Permit is based on information provided in the Septage Transporter Permit application which constitutes the Septage Management Hauled Permit.

This Permit is effective for the period set forth below, may be suspended or revoked for Permit Condition Non Compliance and is not transferable. The original permit shall be kept on file in the Permittee's office. A copy of this Permit shall be carried in every registered vehicle used by the permittee.

EFFECTIVE DATE:

EXPIRATION DATE:

____ CHECK IF RENEWED PERMIT

Permit is liable to be cancelled in case of violations of any Acts, Rules and Regulations relating to the operation of Septage System or in cases of safety protocols not being adhered to or in case of non-permitted disposals.

Sample licensing format¹

Key activities involved in Septage Management Plan

- **Assessment of existing toilets and septic tanks through surveys and creation of database**
- **Design and construction / refurbishment of septic tanks**
- **Desludging of septic tanks**
- **Scheduled septic tank emptying services**
- **Treatment of faecal sludge / septage**

Dumping site वर मैलाची साधारण विल्हेवाट



Treatment of faecal sludge / septage as per MoUD advisory

Treatment / Reuse / Disposal

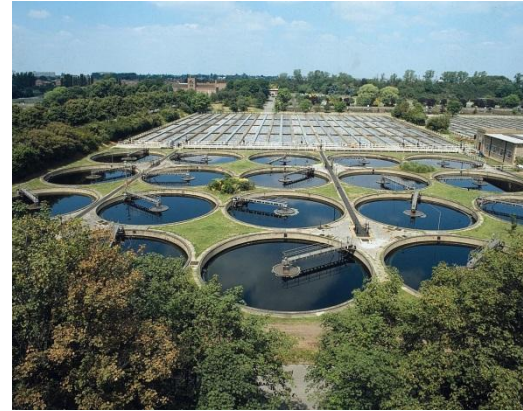
❑ Treatment at existing sewage treatment plants

- Septage addition at the **nearest sewer manhole**
- Septage addition **at the STP**
- Septage addition to **sludge digesters/sludge drying beds**

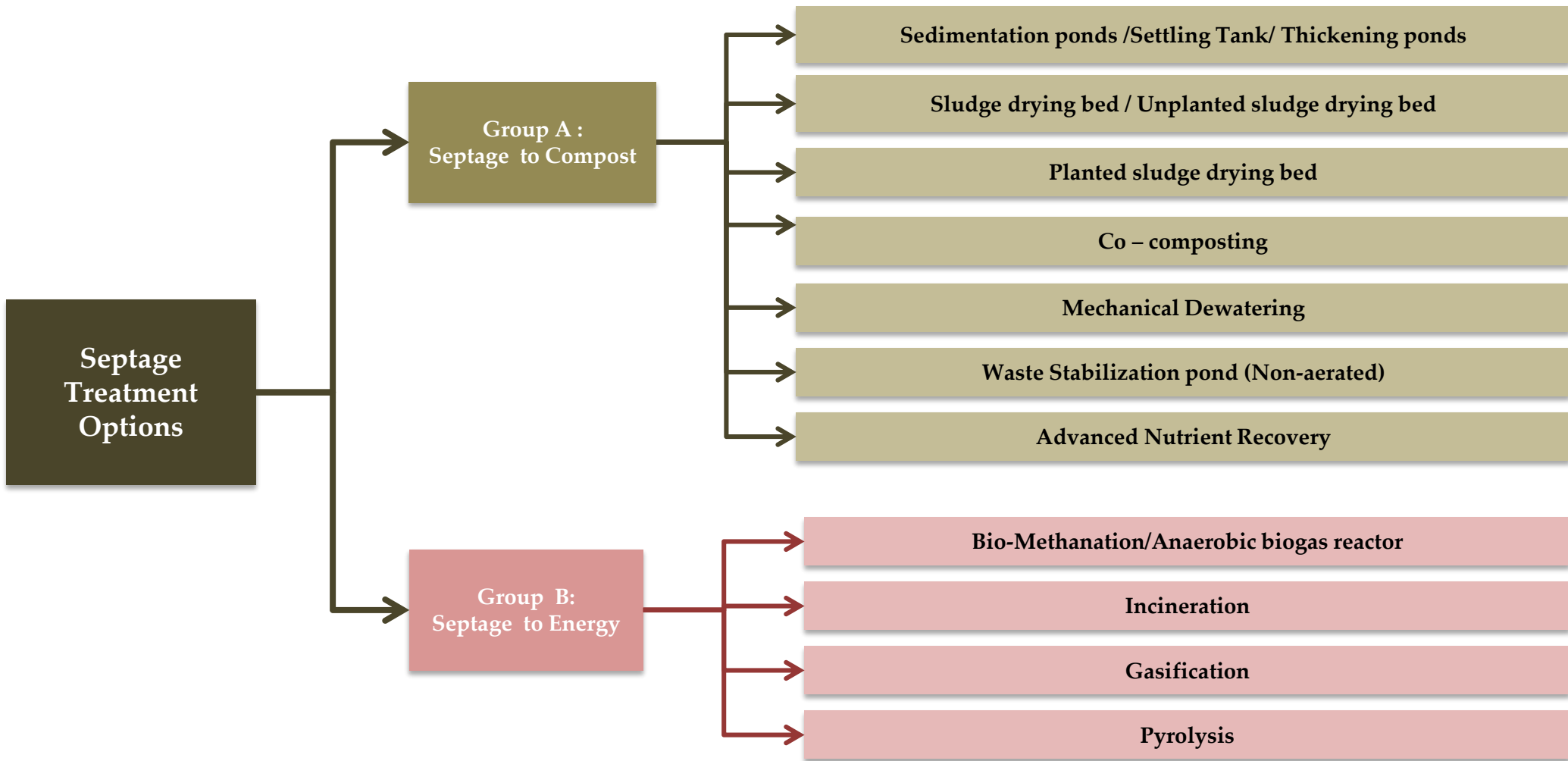
❑ Treatment at independent septage treatment plants

- **Space is not a constraint** : Lime treatment, Sludge drying beds, Anaerobic baffled reactor, stabilization pond, Constructed wetland, co-composting with solid waste
- **Space is a constraint** : Mechanical Dewatering system

❑ Properly treated sludge can be reused to reclaim parched land by application as **soil conditioner**, and/or as a **fertilizer**



Septage treatment options based on outputs. . .



Comparison across various aspects for treatment options that convert septage to energy

| Sr No | Technologies / Parameters | Bio-Methanation/ Anaerobic biogas reactor | Incineration | Gasification | Pyrolysis |
|-------|-------------------------------------|--|--|---|---|
| 1 | Operational Energy Demand | Limited (Except for advanced sludge pre-processing methods) | High | Very High | High |
| 2 | Energy Recovery Efficiency | 50-70% | 50-60% | 70-80% | 70-80% |
| 3 | Energy Product and its applications | Methane as a fuel for heat, electricity and transport Compost-Soil fertilizer | Electricity or heat from hot steam/air | Syngas - As fuel for heat and electricity | Pyrolytic oil as industrial fuel in boilers. Char as solid fuel for heat production in furnaces and medium for soil amendment |
| 5 | Capital cost | Medium-High | Medium-High | High | High |
| 6 | O&M Cost | Medium-High | Medium-High | High | High |
| 7 | Land Requirement | Low (Underground Construction) | Low | Low | Low |

Comparison across various aspects for treatment options that convert septage to compost

| Sr No | Technologies / Parameters | Sedimentation ponds /Settling Tank/ Thickening ponds | Sludge drying bed / Unplanted sludge drying bed | Planted sludge drying bed | Co - Composting | Deep row entrenchment | Mechanical Dewatering | Waste stabilization pond (Non - aerated) | Advanced nutrient recovery |
|-------|--|--|---|---------------------------|--|-----------------------|-----------------------|---|----------------------------|
| 1 | Expertise for design | Yes | Yes | Yes | Yes | No | Yes | Yes | Yes |
| 2 | Built with Local materials | Yes | Yes | Yes | Yes | Yes | No | Yes | No |
| 3 | Expertise for construction | No | No | No | No | No | Yes | Yes | Yes |
| 4 | Expertise for operations | No | No | Yes | No | No | Yes | Yes | Yes |
| 5 | Capital cost | Low | Moderate | Moderate | Low | Low | High | Variable | Very High |
| 6 | Land required | High | Moderate | High | High: cold climates, average : warmer climates | High | Low | High | Low |
| 7 | O & M cost | Low | Low to Medium | Low | Medium | Low | High | Low | Very High |
| 8 | Resting period (i.e No. of days / months / years) | SP : 8-12 Months; ST: 2-4 months | 10-15 days | 2-3 years / 5-6 Years | 6-8 weeks | - | - | Anaerobic ponds - 1 to 7 days Facultative ponds - 5 to 30 days | - |

Quality Standards for Reuse of treated Septage

- **Dewatered septage/sludge use as a fertilizer in agriculture**, should satisfy criteria of **Class A Bio-solids of US EPA** :

- Fecal coliform density < 1000 MPN/g total dry solids
- Salmonella sp. Density < 3MPN/4g total dry solids
- Helminth egg concentration < 1/g total dry solids (WHO, 2006)
- E – Coli of 1000/g total solids (WHO, 2006)

- **As per MSW Rules, 2000** compost quality should not exceed the prescribed limit as below:

| Parameter | Concentration not to exceed (mg/kg dry basis, except for pH and carbon to nitrogen ratio) |
|-----------|---|
| Arsenic | 10 |
| Cadmium | 5 |
| Chromium | 50 |
| Copper | 300 |
| Lead | 100 |
| Mercury | 0.15 |
| Nickel | 50 |
| Zinc | 1000 |
| C/N ratio | 20 – 40 |
| pH | 5.5 – 8.5 |

Properly **treated sludge** can be **reused to reclaim parched land** by application as soil conditioner, and/or as a fertilizer.

Deteriorated land areas, which cannot support the plant vegetation due to lack of nutrients, soil organic matter, low pH and low water holding capacity, can be **reclaimed and improved by the application of treated septage**

Drip irrigation is the preferred irrigation method for **settled septage effluent** when irrigation is feasible. Crops which could be safely grown are corn, fodder, cotton, trees including fruit trees, eucalyptus and poplar.

Aquaculture can be practiced for **settled septage effluent** when **freshwater is available to achieve dilution to ensure dissolved oxygen is above 4 mg /l**. Fish species of tilapia and carp are preferred since they tolerate low dissolved oxygen

Sample calculation for arriving at number of sludge drying beds required for treating collected septage

Should go for this option if **land availability is not an issue**

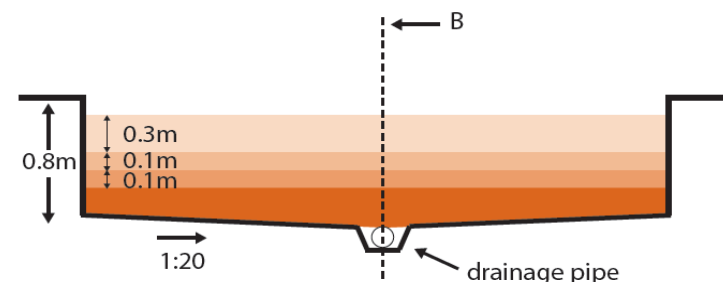
Unplanted Sludge Drying Bed

Dried sludge must be removed after 15 days

| | Treatment Plant Option (Unplanted Sludge drying Beds) | | Formula |
|---|---|------|------------------------------|
| A | Quantum of septage to be treated (cum/day) (HHs + CTs) | 47 | U + M |
| B | Single Drying Bed area (12m x 10 m) | 120 | Input |
| C | Max. septage depth (m) | 0.3 | Input |
| D | Capacity per bed (cum) | 36 | = C * B |
| E | Daily requirement of beds (no) | 1.3 | = A / D |
| F | Sludge drying cycle (days) | 15 | Input |
| G | Total No. of sludge drying beds required (SDB) | 20 | = F * E |
| H | Total SDB area (Sqm) | 2400 | = G * B |
| I | Total site area (SD Bed area + 10% SD bed area + area of office and dried storage + area of ancillary units) (sqm) | 3110 | = H + 10 % (H) + 20 % (H) |



Unplanted Sludge Drying Bed



- Faecal sludge layer 30 cm
- Sand layer 10 cm; d=0.2-0.6 mm
- Gravel layer 10 cm; d=7-15 mm
- Gravel layer 20 cm; d=15-30 mm

Output :
Dried Sludge
(Treated Septage)

Capital Cost : 2-5 lakhs / SDB

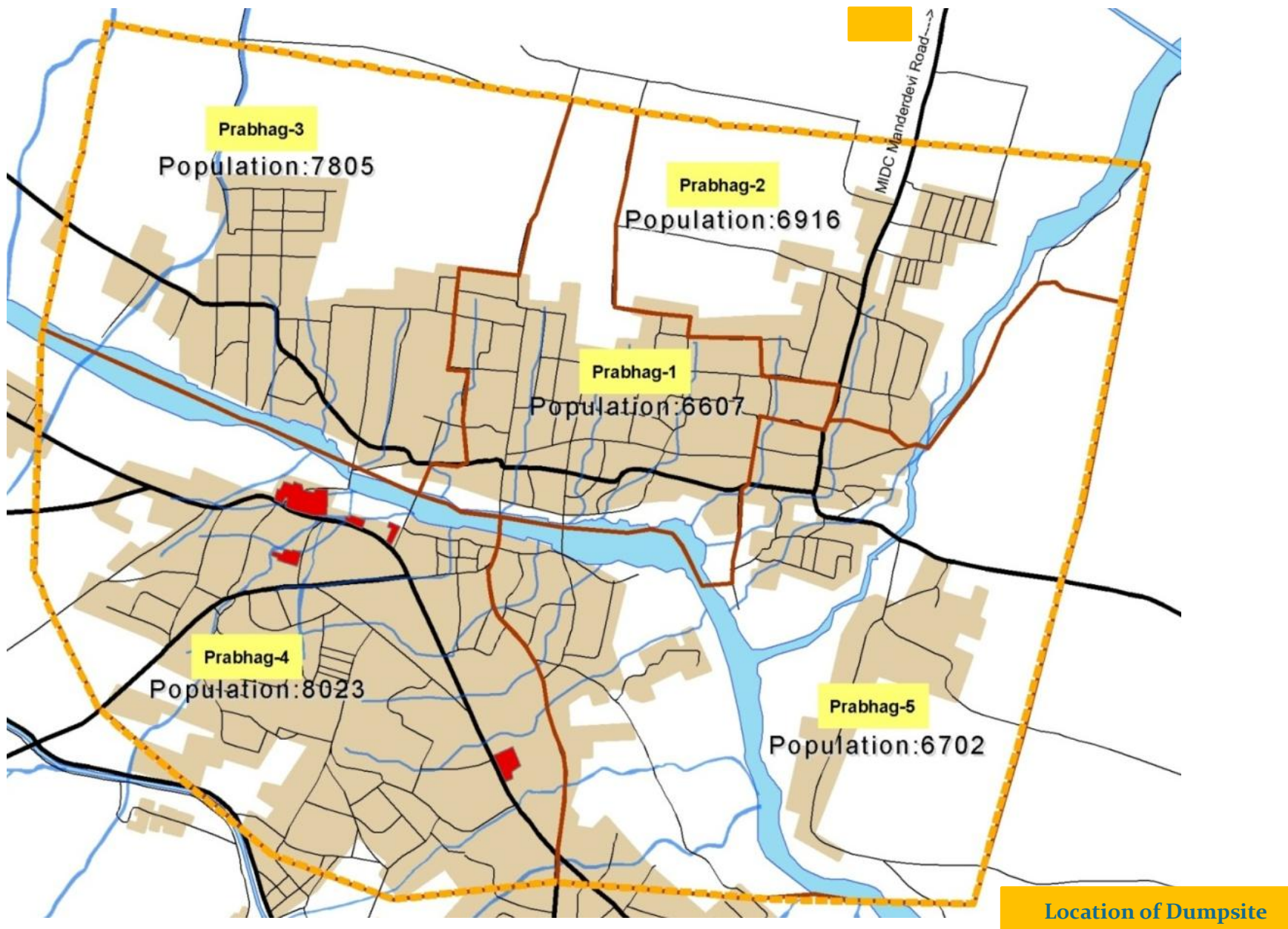
Group Work 1 : Preparing a septage management plan for city X (1/2)

Participants will plan for the infrastructure that is required for implementing the septage plan for the following city in terms of number of septic tanks to be emptied, number of trucks required and their capacity , treatment options with size and capacity.

| Sr.No | Description | No. |
|------------------------|---|-------------------|
| Basic details – City X | | |
| A | Population | 36053 |
| B | Total households (HHs) | 7580 |
| C | HHs having toilets with septic tanks | 4429 |
| D | Up-gradation of HHs pit to septic tank | 716 |
| E | No. of HHs to be provided with Individual toilet | 135 |
| F | No. of HHs dependent on community toilets | 2300 |
| G | No. of community/ public toilets having septic tanks | 48 |
| H | Total capacity of Community/public toilet septic tank (cum) | 5 |
| I | No. of Septic tanks cleaned for CT/PT on daily basis (no) | 7 |
| J | Location of Dumpsite from City | 4-6 km |
| K | Availability of suction emptier truck with City | 1 no (5 cum cap.) |

Group Work 1 : Preparing a septage management plan for city X (2/2)

Plan of the City



Location of Dumpsite

Module 3 : Institutional and governance aspects in Septage Management

Institutional and governance aspects in Septage Management

- ▣ **Regulations for Septage management systems**
- ▣ **Awareness generation and capacity building activities**
- ▣ **Record-keeping , reporting (MIS), monitoring and feedback systems**
- ▣ **Sources of revenues for septage management**
- ▣ **Exploring private sector participation for septage management**

Various aspects that need to be covered under the regulations for septage management

- ❑ **Design of septic tanks**, pits etc.(adapted to local conditions) and methods of approval of building plans, or retro-fitting existing installations to comply with rules
- ❑ **Periodicity of desludging**
- ❑ **Operating procedures for desludging and at treatment facilities** including safety procedures
- ❑ **Licensing and reporting**
- ❑ **Methods and locations** of transport, treatment and disposal
- ❑ **Tariffs or cess/tax** etc. for septage management in the city
- ❑ **Penalty clauses for untreated discharge** for households as well as desludging agents
- ❑ **Special provisions** for new real estate developments

Various provisions for these regulations (1/3)

| Sr.No | Description of regulations required | Legal Provisions | Design Provision |
|-------|--|--|--|
| 1 | Design of septic tanks, pits etc.(adapted to local conditions) and methods of approval of building plans, or retro-fitting existing installations to comply with rules | <ul style="list-style-type: none"> Section 200, 202, 208, 209 of the Chapter XIII on Drainage of Municipal Act¹ | <ul style="list-style-type: none"> Section 17.15 on septic tanks of DCPR for Class A,B, C municipal councils of Maharashtra As per directives given by DMA, Letter No.NPP/2014/Swachh Bharat/Guidelines/Section-11, dated : 20th December, 2014 Chapter 9- Onsite sanitation , PART A- CPHEEO, 2013 (GoI) |
| 2 | Periodicity of desludging | <ul style="list-style-type: none"> Section 208(2) of the Chapter XIII on Drainage and section 232 of the Chapter XVI on Nuisances of the municipal act The Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013 | <ul style="list-style-type: none"> As per directives given by DMA, Letter No.NPP/2014/Swachh Bharat/Guidelines/Section-11, dated : 20th December, 2014 Chapter 9- Onsite sanitation , PART A - CPHEEO, 2013 (GoI) |
| 3 | Operating procedures for desludging and at treatment facilities including safety procedures | <ul style="list-style-type: none"> The Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013 | <ul style="list-style-type: none"> Chapter 9- Onsite sanitation , PART A - CPHEEO, 2013 (GoI) Chapter 5: Sludge treatment facilities of PART B- CPHEEO manual, 2013 |
| 4 | Licensing and reporting | <ul style="list-style-type: none"> The Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013 | |

Various provisions for these regulations (2/3)

| Sr.No | Description of regulations required | Legal Provisions | Design Provision |
|-------|---|---|---|
| 5 | Methods and locations of transport, treatment and disposal | <ul style="list-style-type: none"> Section 232(b) and section 233 of the Chapter XVI on Nuisances of the municipal act¹ | <ul style="list-style-type: none"> Chapter 5: Sludge treatment facilities of PART B-CPHEEO manual, 2013 Chapter 6 – Design and construction of sludge treatment facilities & Chapter 9- Onsite sanitation, PART A-CPHEEO, 2013 (GoI) As per directives given by DMA, Letter No.NPP/2014/Swachh Bharat/Guidelines/Section-11, dated : 20th December, 2014 |
| 6 | Tariffs or cess/tax etc. for septage management in the city | <ul style="list-style-type: none"> Section 105, section 108 and section 112 of Chapter IX on Municipal taxation of the municipal act | <ul style="list-style-type: none"> As per directives given by DMA, Letter No.NPP/2014/Swachh Bharat/Guidelines/Section-11, dated : 20th December, 2014 |
| 7 | Penalty clauses for untreated discharge for households as well as desludging agents | <ul style="list-style-type: none"> Section 230, section 231, section 232 and section 233 of Chapter XVI on Nuisances of the municipal act The prohibition of Employment as Manual Scavengers and their rehabilitation Act, 2013 | |

Various provisions for these regulations (3/3)

| Sr.No | Description of regulations required | Action to be taken |
|-------|--|---|
| 1 | Design of septic tanks, pits etc.(adapted to local conditions) and methods of approval of building plans, or retro-fitting existing installations to comply with rules | <ul style="list-style-type: none">• Council resolution• Additional monitoring for newly constructed septic tanks |
| 2 | Periodicity of desludging | <ul style="list-style-type: none">• Council Resolution |
| 3 | Operating procedures for desludging and at treatment facilities including safety procedures | <ul style="list-style-type: none">• Contract inclusive of monitoring |
| 4 | Licensing and reporting | <ul style="list-style-type: none">• Contract inclusive of monitoring |
| 5 | Methods and locations of transport, treatment and disposal | <ul style="list-style-type: none">• Contract |
| 6 | Tariffs or cess/tax etc. for septage management in the city | <ul style="list-style-type: none">• Council resolution |
| 7 | Penalty clauses for untreated discharge for households as well as desludging agents | <ul style="list-style-type: none">• Council Resolution |

Institutional and governance aspects in Septage Management

- ▣ **Regulations for Septage management systems**
- ▣ **Awareness generation and capacity building activities**
- ▣ **Record-keeping , reporting (MIS), monitoring and feedback systems**
- ▣ **Sources of revenues for septage management**
- ▣ **Exploring private sector participation for septage management**

Awareness generation and capacity building activities

Awareness generation for residents



Capacity building for municipal staff



Capacity building for septage transporters / private vendors

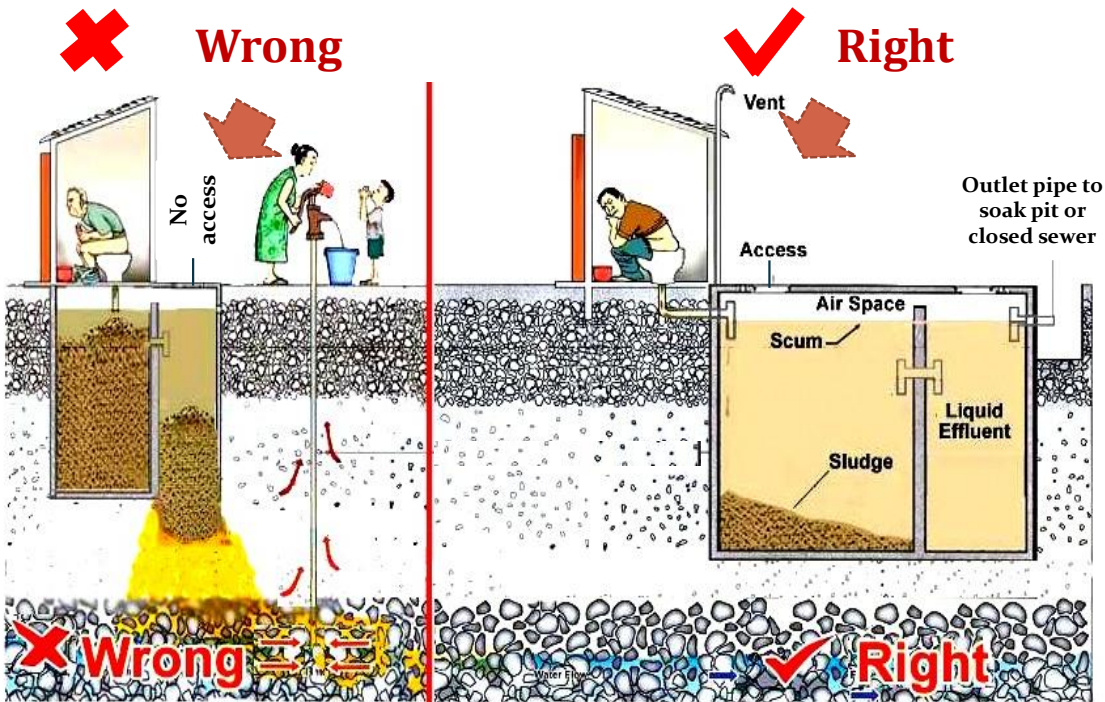


Awareness generation for residents

- Members of **Resident Welfare Associations, community organizers, self-help groups** and the **general public** should be made **sensitized periodically** regarding the **need** for a **septage management system** including a 3-year cycle.
- **Health hazards** associated with **improper collection and treatment of waste**, and the ill-effects of sewage discharge into fresh water/storm water drains should be **explained to the residents**
- **Awareness generation** activities should be carried out at the **beginning** of introducing a **scheduled service** in all wards and then **repeated periodically** over the three year cycle.

Awareness generation pamphlets

Proper Design and Cleaning of your Septic Tank!



Proper Design

- Septic tank base should always be water tight and it should have proper vent pipes
- Proper access manhole should be provided for easy emptying



Home



Nagar Palika



Pumping Truck

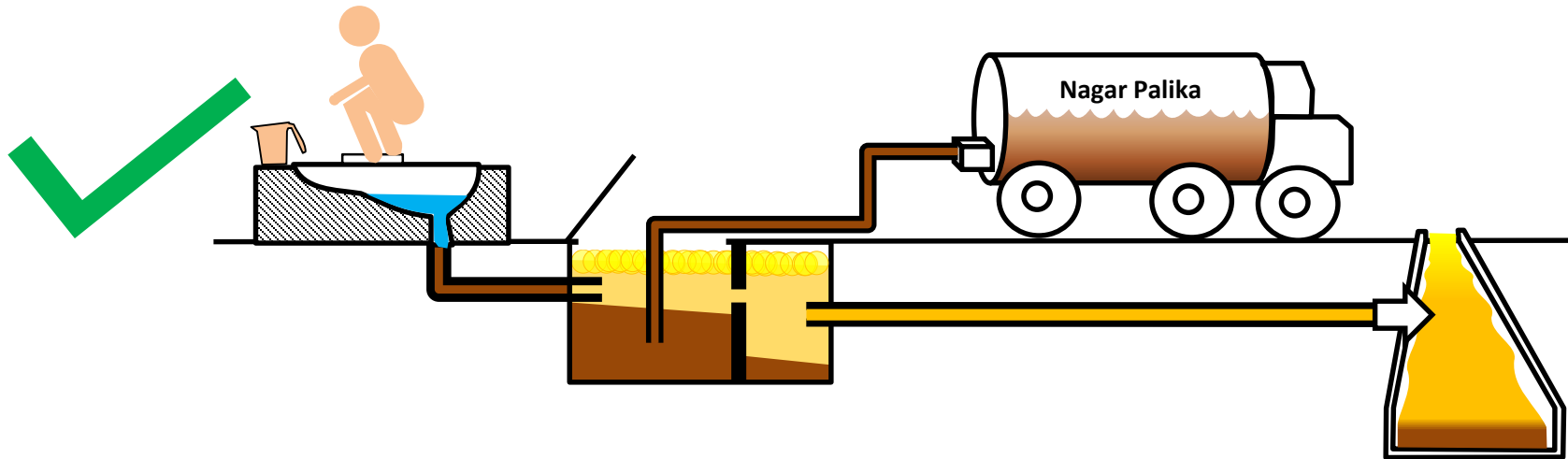


Services provided by _____ Nagar Parishad

Cleaning your Septic Tank

- Clean your septic tanks regularly once in 3 years
- Do not wait for it to overflow. This will adversely affect your health and your environment

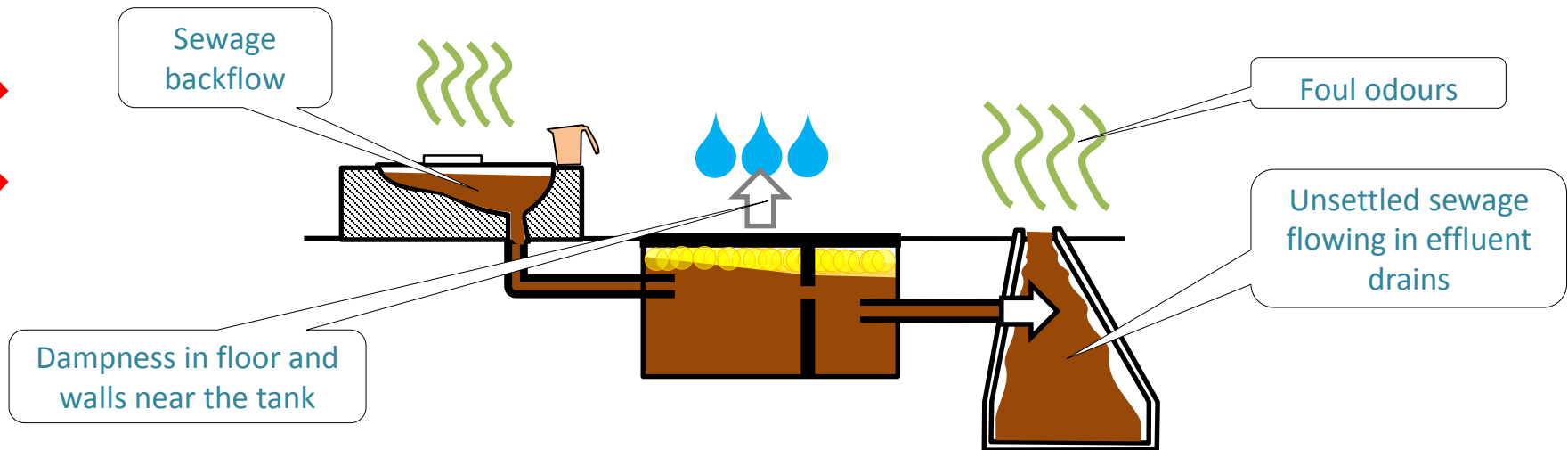
Empty Septic tank regularly



Septic tank should be emptied every 2-3 years

Avail Nagarpalika services!

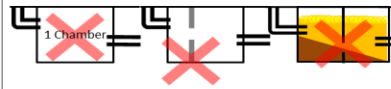
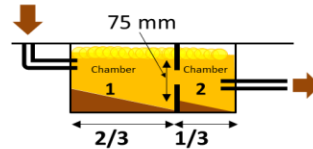
Not emptying it regularly will result in-



Do's and Don'ts for septic tank construction . . .

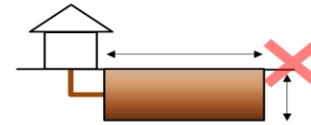
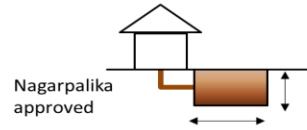
✓ **Dos** and ✗ **DON'Ts**

- ✓ Construct at least a two chambered septic tank
- ✓ Partition wall should be constructed at a distance of 2/3 the length from the inlet
- ✓ The 2 chambers should be interconnected above the sludge storage level by means of a pipe or square opening of diameter or side length not less than 75 mm



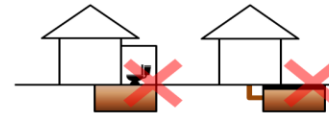
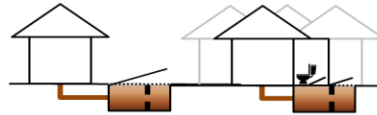
- ✗ Do not construct a one chambered septic tank
- ✗ Do not construct a partition wall at an inappropriate distance
- ✗ Do not provide the interconnection at a level where the sludge or scum is formed

- ✓ The size of the tank should be as per Nagarpalika norms



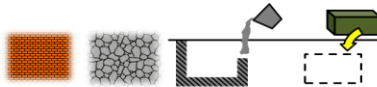
- ✗ Do not construct an oversized septic tank

- ✓ Always construct septic tank away from structure
- ✓ If space not available, construct toilet over septic tank such that all chambers are accessible
- ✓ Provide openable access covers to all chambers for inspection and desludging



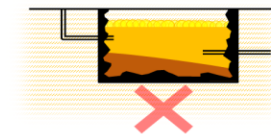
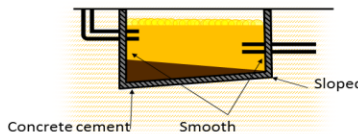
- ✗ Do not construct toilet above septic tank
- ✗ Do not completely seal the septic tank from top

- ✓ Septic tanks should be constructed in materials such as brick, stone, concrete (cast in-situ) or be of pre-cast materials



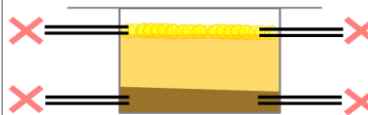
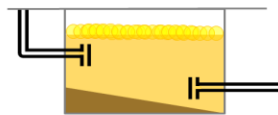
- ✗ Do not use a dug trench as septic tank
- ✗ Tank should not leak

- ✓ The base or floor should be cement concrete and sloped upwards to the outlet
- ✓ The floor and sides should be plastered with cement mortar to render the surfaces smooth



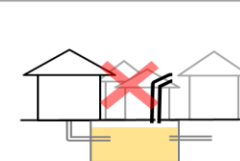
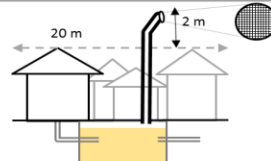
- ✗ Do not keep the base level or slope downwards to the outlet
- ✗ The inside surfaces of the septic tank should not be rough

- ✓ The inlet and outlet should be located at different levels
- ✓ The inlet and outlets should be below scum level and above sludge level
- ✓ Baffles or T junctions should be provided at inlet and outlet



- ✗ The inlet and outlet should not be located at such levels where the sludge or scum collects
- ✗ Inlet and outlet should not be at same level to prevent backflow or exit of solids

- ✓ Septic tank should be provided with ventilation pipes, the top being covered with mosquito proof wire mesh
- ✓ The height of the pipe should extend at least 2 m above the top of the highest building within a radius of 20 m



- ✗ Do not leave ventilation pipe unprotected from mosquitoes
- ✗ Do not keep the ventilation pipe too short

Capacity building for municipal staff

- **Municipal Commissioners/ Chief Officers, Engineers, Sanitary Inspectors, Health Officers, and Sanitary Workers** should be **well trained** in **safe septage management** and its best practices
 - **Training sessions** on **safe collection, treatment and disposal** of septage should be undertaken
 - **Information** regarding **standard septic tank design**, the need for **periodic inspection** and **desludging** of septage, design of a **treatment facility**, **tender details** for **engaging licensed transporters**, etc. should be **disseminated**
 - **Training** should also be provided on **safety standards**
- 

Capacity building for septage transporters / private vendors

- Local Bodies should ensure all **safety norms** are **clearly explained** to the septage transporters
- Private Operators and Transporters should be well **trained in safe collection and transportation** of septage including following aspects:
 - vehicle design and operation
 - process of desludging,
 - safety gears and
 - safe disposal at the nearest treatment facility.

Institutional and governance aspects in Septage Management

- ▣ **Regulations** for Septage management systems
- ▣ **Awareness generation and capacity building activities**
- ▣ **Record-keeping , reporting (MIS), monitoring and feedback systems**
- ▣ **Sources of revenues** for septage management
- ▣ **Exploring private sector participation** for septage management

Record-keeping & monitoring systems

- **Recordkeeping and manifest forms** should be an **integral part** of a **comprehensive septage management program**.
- This **completed document** or documents with **signatures** of the **household/property, suction truck operator and treatment plant operator** should be **submitted** to the **local government** for their records
- **Payment** to the suction truck **operator** should **only be made** if there are **signatures of all the stakeholders**

Sample Form to be filled by Operator / Transporter of Septage

i. Identification of Waste:

- a) Volume _____
- b) b) Type: _____ Septic Tank _____ Others
- c) c) Source: _____ Residential _____ Commercial _____ Restaurant _____ Portable Toilet _____ Others

ii. Details of Waste Generator

- a) Name:
- b) Phone Number:
- c) Address:
- d) Pin:
- e) Any kind of deficiencies, missing pipes or fittings, improper manholes or access covers, any other cracks or damage observed: _____

The undersigned being duly authorized does hereby certify to the accuracy of the source and type of wastewater collected and transported.

Date: _____ Signature: _____

iii. Details of Transporter / Operator

- a) Company Name:
- b) Permit:
- c) Vehicle License:
- d) Pump out date:

The above described wastewater was picked up and hauled by me to the disposal facility name below and was discharged. I certify that the foregoing is true and correct:

e) Signature of authorized agent and title: _____

iv. Acceptance by _____ Municipality's authorized STP

The above transporter delivered the described wastewater to this disposal facility and it was accepted.

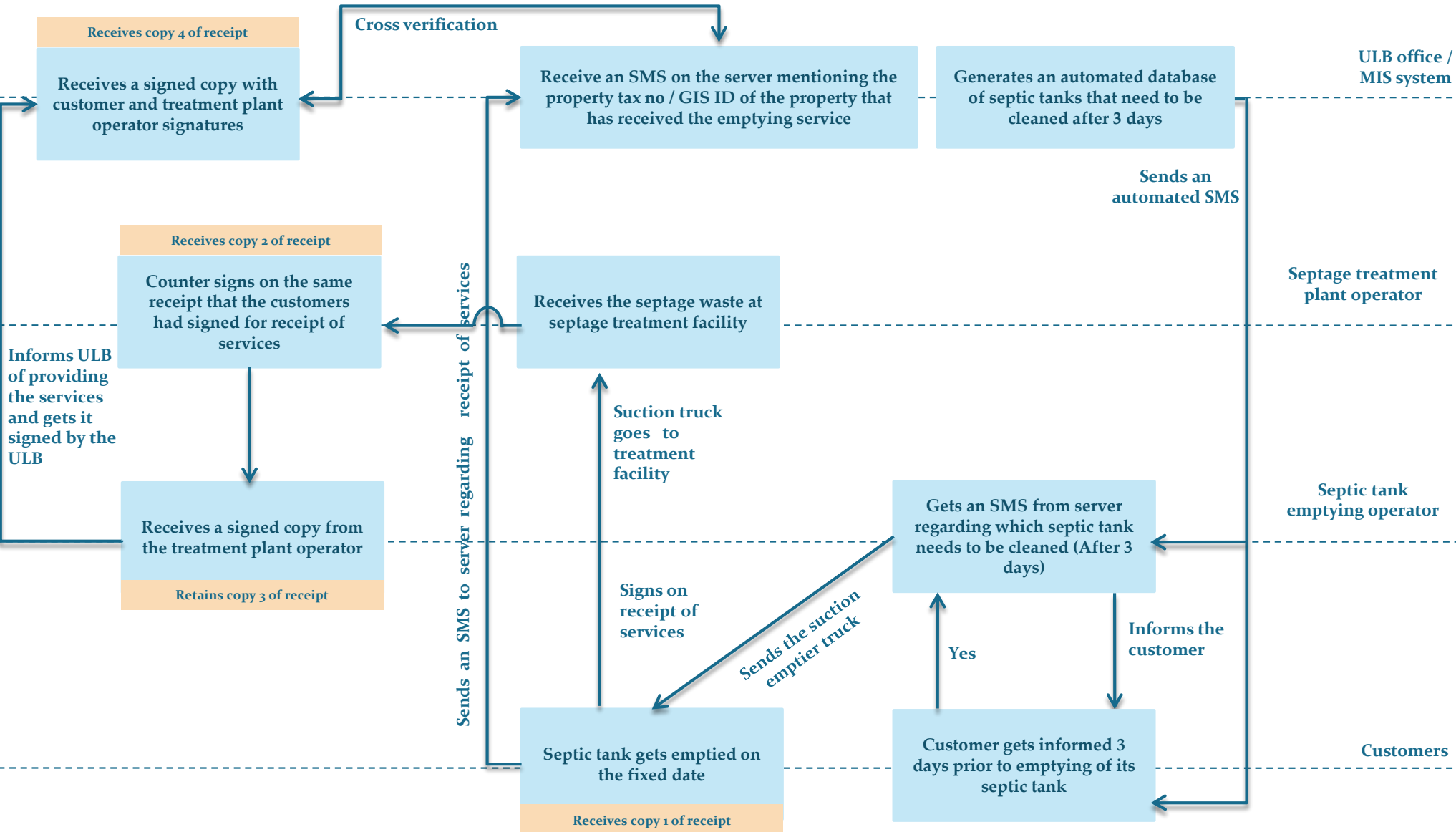
Disposal date: _____ Amount Collected from Transporter (if any): _____

Signature of authorized signatory and title: _____

NOTE: SUBJECT TO THE TERMS AND CONDITIONS OF _____ MUNICIPALITY.

Sample Recording keeping format¹

Monitoring framework for scheduled septic tank emptying service



Payment to the private sector is only made after verification of copy 4 by the ULB

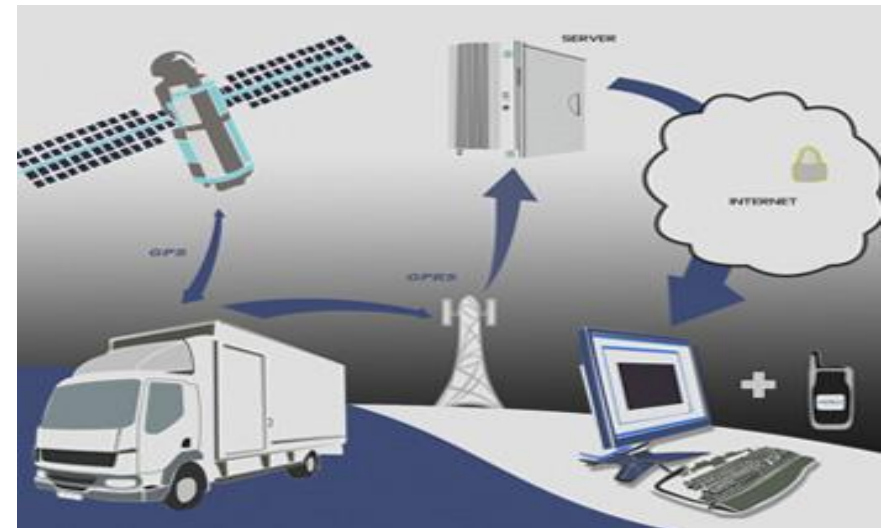
Monitoring mechanism for septage management activities

| Activities to be Monitored | Performance Metrics | Type of monitoring mechanism | | | | |
|--------------------------------|---|------------------------------|----------------|----------------------|--------------------------------------|---------------------|
| | | Households reporting | Self Reporting | ULB sample HH survey | ULB random treatment site inspection | Grievance Redressal |
| Cleaning of septic tanks | Percentage of households cleaned as per schedule | ✓ | ✓ | ✓ | | ✓ |
| | Number of instances where safety regulations weren't adhered to or manual scavenging took place | | | ✓ | | ✓ |
| | Number of instances of spillage during cleaning | | ✓ | ✓ | | ✓ |
| | Number of septic tanks damaged | ✓ | ✓ | ✓ | | ✓ |
| | Percentage septic tanks cleaned inadequately | ✓ | ✓ | ✓ | | ✓ |
| Transportation of fecal sludge | Number of instance of spillage during transportation | | ✓ | | | ✓ |
| | Number of instances of fecal matter being dumped at non-designated sites | | | | | ✓ |
| Safe disposal of fecal sludge | Time taken to construct sludge drying beds | | ✓ | | ✓ | |
| | Standard of constructed sludge drying beds | | ✓ | | ✓ | |
| | Number of instances where safety regulations weren't adhered to at treatment site | | | | ✓ | |
| | BOD and COD level of the treated septage | | | | ✓ | |

Performance metric can be **linked to payment** in terms of **performance incentive** or **penalty** in case of **non-performance**

MIS and GIS database

- **MIS database:** Based on the **survey** that is undertaken using the **questionnaire** create a **database of toilets and septic tanks**
 - **Update** the database **every four years** along with **property tax assessment survey**
- **GIS database :** **Link** the **database** to **GIS** help to **update** **property level details** regarding **availability** of **toilets and septic tanks** and help **monitor** whether the **septic tanks** have been **cleaned** as per the **planned schedule**



Feedback systems

- **Complaint redressal system :**

To be **set up in the ULB** to **track** the **performance of private sector** in terms of whether they are **emptying the septic tanks properly or not** and to track whether they are **dumping the septage at the designated site or not**



Institutional and governance aspects in Septage Management

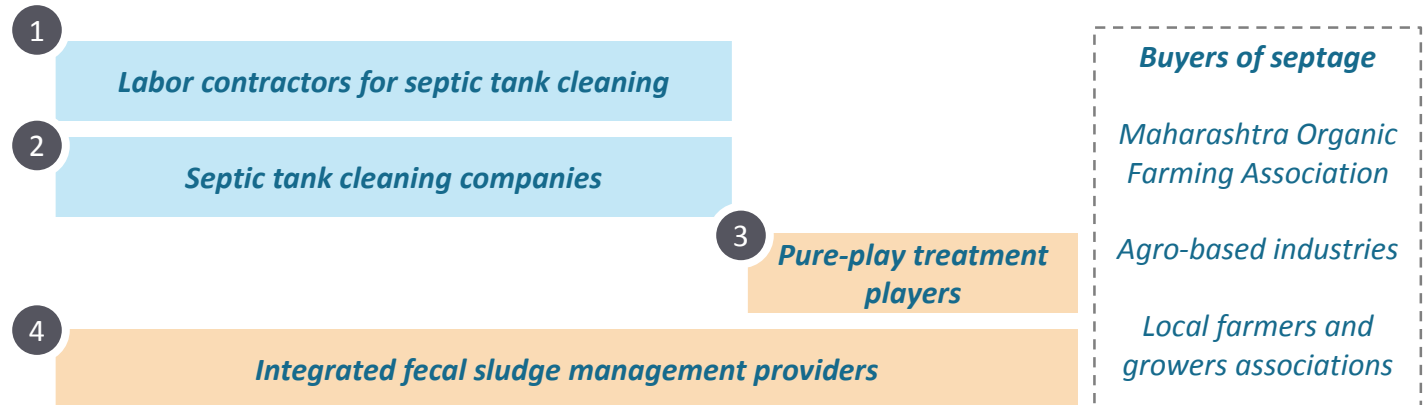
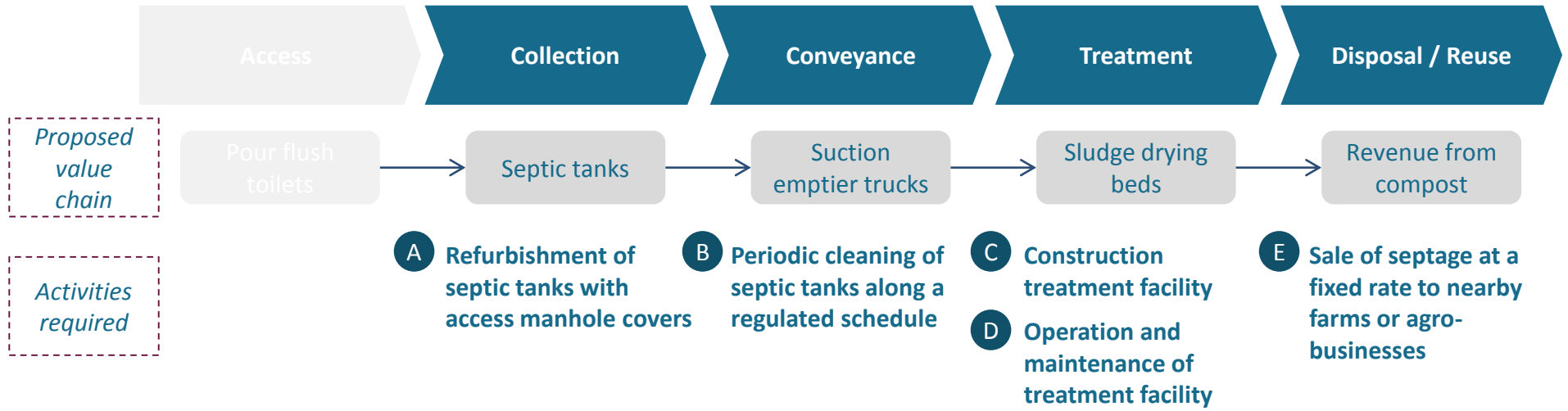
- ▣ **Regulations** for Septage management systems
- ▣ **Awareness generation and capacity building activities**
- ▣ **Record-keeping , reporting (MIS), monitoring and feedback systems**
- ▣ **Sources of revenues for septage management**
- ▣ **Exploring private sector participation for septage management**

Sources of revenues for septage management

- **Sanitation tax** should be **levied on all the properties** for sustaining the septage management activities. The tax can be **added either as surcharge on property tax** or a **new sanitation tax** can be **levied under** the Maharashtra Municipal Councils, Nagar Panchayats and Industrial **Townships Act, 1965, Chapter IX: Municipal taxation, Section 108.**
- **Periodic revisions for the taxes** to be effected based on revisions in costs involved
- To the extent possible, **revenues** should be generated from **sale of treated septage** for agriculture or other purposes.
- If **Private sector is involved** in septage management, then an **escrow account** can be set up where **revenues from the sanitation tax are transferred.** The **contractual amount** for FSM services to the private party can be **paid from this escrow account to avoid delays.**

Module 4: Private sector participation for septage management activities

Exploring private sector participation for septage management



■ Small scale players (<10 employees)

■ Medium scale enterprises (>10-50 employees)

Need to assess work profile, interests and capacity of private sector doing septage management activities

1 Labor contractors: These are small players that employ workers to operate rental trucks, and also offer other facility management services

Name: ZR Enterprises
Geographic focus: Pune
Services offered: General facility management
Business model:

- **Scale:** ~1-3 trips per month
- **Customers:** Households and small retail establishments
- **Payment structure:** ~ INR 1000 - 3000 per trip
- **Expected return:** ~ 10 - 15 lakh per year

Interest in business opportunity:
"Yes, I am actively looking for new business opportunities... I can obtain a truck and labor for cleaning. I am familiar with sludge drying beds and know a contractor who can assist with their construction. I am not sure the sale of septage is a possibility, I would prefer to be paid a fee."

Name: Manisha Enterprises
Geographic focus: Pune
Services offered: Septic tank & storm water cleaning
Business model:

- **Scale:** ~2-3 trips per day
- **Customers:** Households and small retail establishments
- **Payment structure:** ~ INR 1000 - 1200 per trip
- **Expected return:** Operating margin of 30%-40%

Interest in business opportunity:
"Yes, but only if the ULB provides the truck. We find enough business in Pune and don't see a reason to expand. We do not do construction and are not familiar with sludge drying beds."

Labour contractors

2 Septic tank cleaning companies: These small companies own 1-2 trucks and do not offer any other services (1/3)

Name: Kadam Enterprises
Geographic focus: 150 km radius in the Pune and Satara districts
Service offered: Septic tank cleaning services
Business model:

- **Scale:** Operates one Tata 709 truck of 3.2 kL capacity, that cleans ~70-80 tanks per month
- **Customers:** Industrial estates and households in nearby villages
- **Payment structure:** One-time cash payment @ ~INR 1700 per trip
- **Expected return:** ~ INR 50,000 - 75,000 in operating profit per truck per month

Interest in business opportunity:
"Yes, I can procure a truck and operate it on the regulated schedule. The repair can be done by a local contractor. I am familiar with sludge drying beds but am not interested in constructing them, because unlike the truck which I can use for other business in case the contract does not work out, I can't take the bed with me. As for sale of septage, it is possible, but will require investment in marketing and..."

Septic tank cleaning companies

3 Pure-play treatment players: Traditional sewage treatment plant providers are focused on more advanced technologies than sludge drying beds

Name: Era Hydro-Biotech Energy Private Limited
Geographic focus: Pune
Services offered: Manufacturing and construction of water, wastewater and sewage treatment plants
Interest in business opportunity:

"We do not approve of stand-alone sludge drying beds. Dried sludge will need to be handled manually, and what happens during the monsoon? In addition, each bed would need to be cleaned and repaired every few months. I would suggest a large anaerobic biogas plant, the gas from which can be used for electricity generation."

"I am fine with a BOOT contract with a 1-2 year contract, but generally these contracts are milestone based with 20% payment in advance, and the rest after project delivery."

Name: Envicare Technologies Private Limited
Geographic focus: Pune
Service offered: Manufacturing and construction of water, wastewater and sewage treatment plants
Interest in business opportunity:

"We are not interested in constructing sludge drying beds by themselves. The sludge will be half-digested, and attract fleas or fungal growth. We recommend an anaerobic digester attached to a bed. You can generate methane from the digester, and the dried sludge can be used as manure"

"Payment needs to be milestone based, ~40% upfront, 50% when materials are delivered to the site and 10% post-completion. We would like a 25% return."

Pure play treatment players

4 Integrated fecal sludge management providers: 3S Shramik constructs toilets, cleans tanks and constructs treatment plants

Name: 3S Shramik
Geographic focus: Maharashtra, Karnataka, Tamil Nadu, Goa and Delhi NCR
Services offered: 3S Shramik's core business is the manufacture and supply of recyclable portable toilets, but they also offer commercial and residential septic tank cleaning and septage treatment
Business model (conveyance):

- **Scale:** ~60 Mercedes Benz suction emptier trucks, each operated by a driver and a technician
- **Customers:** Mostly residential, but also some commercial clients
- **Payment structure:** Charges INR ~400-1000 per trip. Run trucks on a regulated "DHL-like" schedule, but also take emergency calls
- **Expected return:** 20 - 25% EBITDA margin

Interest in business opportunity:
"We have invested in high quality trucks so that our employees do not have to come into contact with the waste at all. We want them to feel proud of the work they do. Customers don't care, they just want the job done. But we have a rule book, and it clearly tells the customers what we will and will not do"

"We would be interested in an integrated contract for fecal sludge management. In terms of profitability, the business is only viable if you're doing at least a 20-25% EBITDA"

Septage management service providers

Exploring willingness of players to undertake various activities in the sanitation value chain as per their competencies and interests

Activities required

- A Refurbishment of septic tanks with access manhole covers
- B Periodic cleaning of septic tanks along a regulated schedule
- C Construction of treatment facility
- D Operation and maintenance of treatment facility

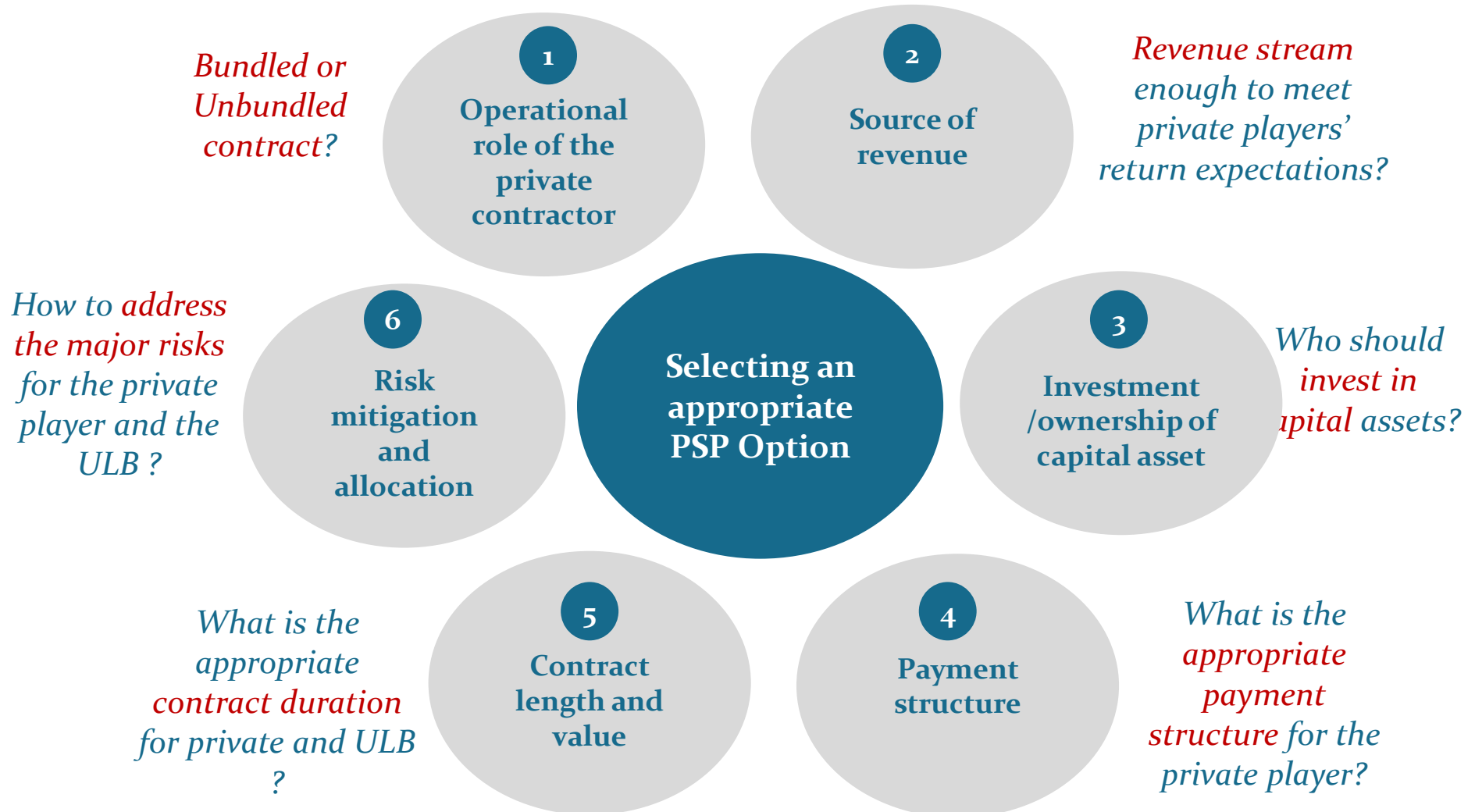
Key

| | | | | | | | |
|--|--------------------------------------|--|------------------------------------|--|-----------------------------|--|---------------------------------|
| | Interested, with previous experience | | Interested, no previous experience | | Experienced, not interested | | Not interested, not experienced |
|--|--------------------------------------|--|------------------------------------|--|-----------------------------|--|---------------------------------|

| | | | | | |
|----------------------------------|-----------|--|--|--|--|
| Labor contractors | Company 1 | | | | |
| | Company 2 | | | | |
| Small-scale septic tank cleaners | Company 3 | | | | |
| | Company 4 | | | | |
| | Company 5 | | | | |
| STP companies | Company 6 | | | | |
| | Company 7 | | | | |
| Integrated players | Company 8 | | | | |
| | Company 9 | | | | |

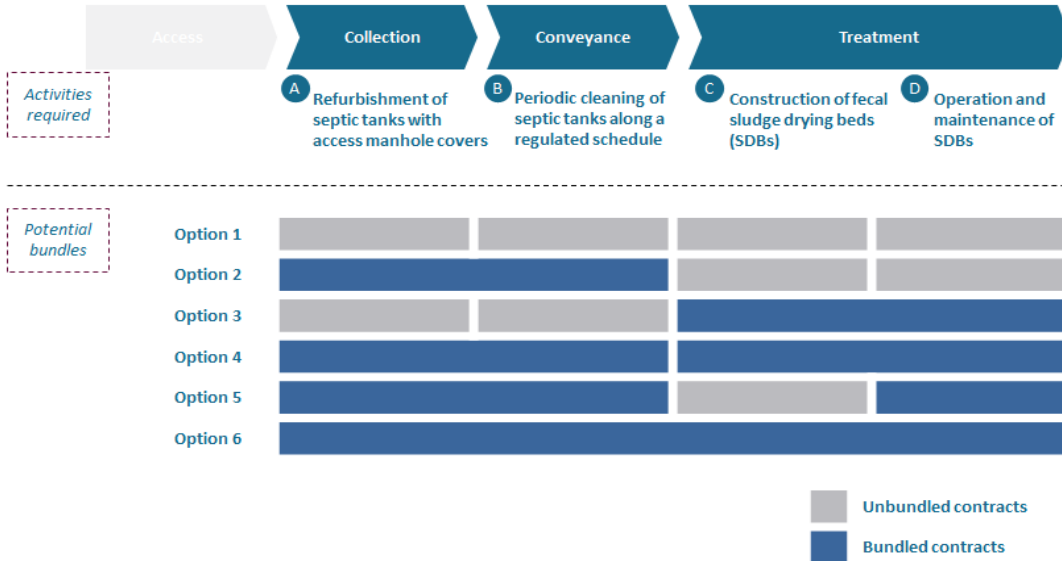
Assess interests of private sector for various activities

Six processes in structuring a PSP option for septage management



Need to assess contract options for septage management activities

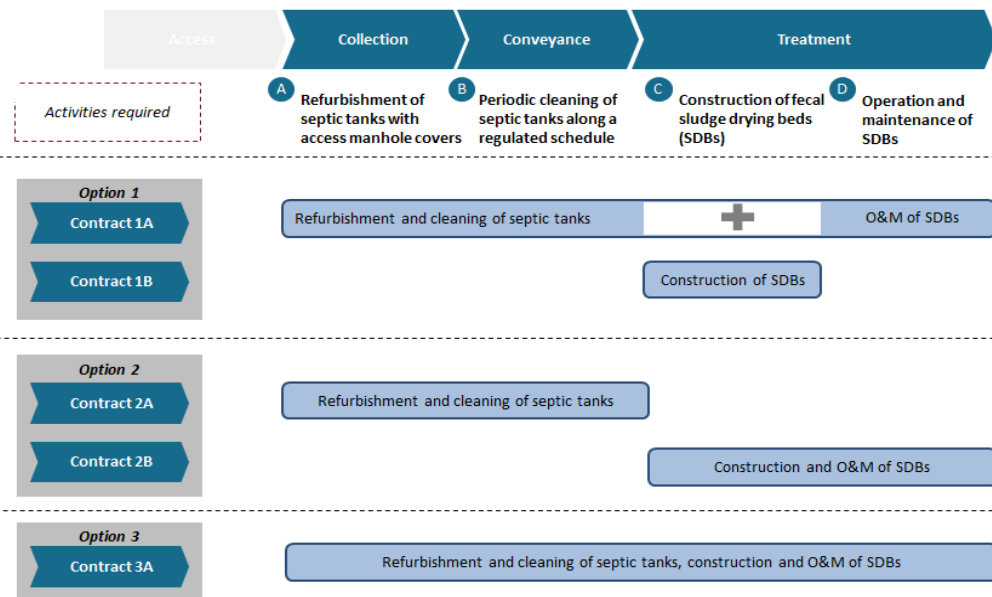
Operational role: There are various possible contract combinations depending on how IFSM activities are bundled together



Assessed possibilities of **bundling** and **unbundling** of **contracts**

Possible **contracts** based on **interests** and **capacities** of **private sector**

Given the interest and capabilities of identified players, there are three possible options for contract bundles



Formulate possible PPP structures for Integrated septage management activities

| Contracts | Source of revenue | Ownership of asset | Payment method | Contract length and value |
|---|-------------------|-------------------------------|---|---|
| 1A Refurbishment and cleaning of septic tanks + O&M of treatment facility | ULB | Private player | Recurring fixed fee with Fixed fee per unit for refurbishment | 2-3 year, ~INR ____ lakhs in for city X |
| 1B Construction of treatment facility | ULB | ULB | Overall fixed fee on a pre-decided schedule | ~ INR ____ lakhs for city X lasting the time period of construction |
| 2A Refurbishment and cleaning of septic tanks | ULB | Private player | Recurring fixed fee with Fixed fee per unit for refurbishment | 2-3 year, ~INR ____ lakhs in for city X |
| 2B Construction and O&M of treatment facility | ULB | ULB | Overall fixed fee on a pre-decided schedule + recurring fixed fee for O&M | 12-18 months, Construction cost plus ~____ lakhs annually for O&M in city X |
| 3A Integrated contract involving refurbishment, cleaning of septic tanks, construction and O&M of treatment facility | ULB | Trucks – Private SDBs- ULB | Recurring fixed fee for cleaning and O&M with Fixed fee for Construction and Fixed fee per unit for refurbishment | Payment for refurbishment, cleaning and O&M as in 1A above; payment for construction as in 1B above |

Need to assess contact values and taxes to be committed/ levied

Contract valuations for a city

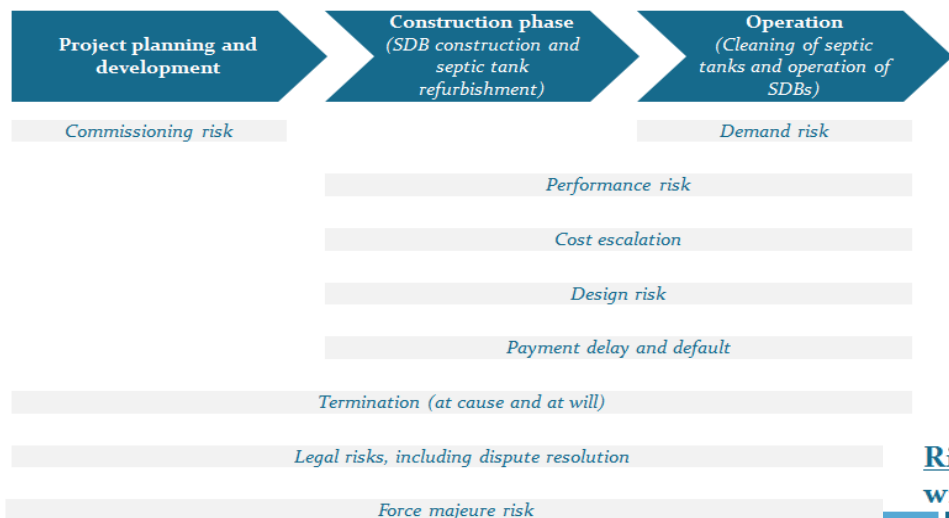
| S. No. | Types of contract | Contract length | City X | | |
|--------|--|--------------------------|------------------------------------|---|---|
| | | | Annual contract value (INR, Lakhs) | Sanitation tax per residential property (INR) | Sanitation tax per non-residential property (INR) |
| 1A | Refurbishment and regular cleaning of septic tanks with O&M of treatment facility | 2 - 3 years | 15-17 | ~190 | ~230 |
| 1B | Construction of treatment facility | Duration of construction | 24-28 | N.A. | N.A. |
| 2A | Refurbishment and regular cleaning of septic tanks | 2 - 3 years | 11-13 | ~140 | ~170 |
| 2B | Construction and O&M of treatment facility | 1 year | 28-33 | N.A. | N.A. |
| 3A | Refurbishment and regular cleaning of septic tanks with construction and O&M of treatment facility | 2 - 3 years | 39-45 | ~190 | ~230 |

Property owners currently have to **pay local taxes** of about **Rs _____/annum** in City X

To cover the costs of a cleaning cycle of ~3 years would require **an increase** in annual tax spend for a household of about **_____ % in City X**

Good risk mitigation and allocation can attract good contractors and help reduce contract price

Risk mitigation: There are several types of risks that must be managed across the lifecycle of any public private partnership



Source: ADB, "Toolkit for Public Private Partnerships in Urban Water Supply for the State of Maharashtra, India; Ministry of Finance, Government of India, "PPP Toolkit for Improving PPP decision-making processes in water and sanitation, PPIAF, Vijay Sarma, "Risks in PPP projects in Western India"

Concerns about **addressing** the **risks** were **raised** by **private sector** during interactions


Several **risks** involved during **lifecycle** of the **project**, where **PPP** is involved. These need to be **addressed**

Risk mitigation: Private players highlighted a number of concerns with public private partnerships that need to be addressed

- Termination** "The contract should have a clause defining a 3 month notification period in case of termination. It should also have a dispute resolution mechanism." – Kadam Enterprises
- Delayed payments** "Ideally, bills should be cleared in 30 days, and for late payments, interest should be paid at the rate of 8% per annum." – Manisha Enterprises
- Transparent procurement** "We would rather not deal with the ULB directly, there are always issues with internal politics. If there is a mediator in between then we would be interested." – Envicare
- Cost escalation** "For a fixed-fee contract for regulated schedule, we cannot offer 24 hour emergency service. We will only work 8 hours a day, otherwise it is likely that we will over-use our truck." – Aditya Enterprises
"Another key issue is the escalation of fuel costs. The contract should clearly account for that." – ZR Enterprises
- Performance risks** "If we work on a regulated schedule, it will be difficult to get household signatures. That will become complicated, and I don't want my payment to suffer." – Ugale Septic Tank Cleaning Services
"I have tried to do a regulated schedule on my route, but that has been difficult. People always say, 'come back later', and it falls apart." – Aditya Enterprises



Address the risks involved in PPP engagement for IFSM activities

Risk mitigation: Building a strong system for performance based monitoring and payment is critical to managing performance risk (1/2)

| Risk | Mitigation | Allocation of remaining risk |
|---|---|---|
|  <p>Private player uses manual scavenging for cleaning septic tanks or sludge drying beds</p> | <ul style="list-style-type: none"> Require safety gear for all personnel Include a clear description of activities that constitute manual scavenging | <ul style="list-style-type: none"> Contract terminated if complaints of manual scavenging are received from households or ULB staff |
| <p>Private player does not clean household tanks as per the schedule</p> | <ul style="list-style-type: none"> Portion of the monthly payment should be tied to the number of household signatures collected from households whose septic tanks have been cleaned satisfactorily ULB to undertake random inspections of households whose signatures have been submitted A complaint redress mechanism to be opened where grievances can be lodged by the HH with the ULB | <ul style="list-style-type: none"> Penalties to be imposed if the reported number of cleanings is lower than specified in the contract, or if discrepancies are found during random sampling, or if complaints are not dealt with in a timely manner Large or persistent breaches can lead to termination |
| <p>Private player</p> | <ul style="list-style-type: none"> As above | <ul style="list-style-type: none"> Work on faulty septic tanks would have to |

Refurbishment of septic tanks

Risk mitigation: Building a strong system for performance based monitoring and payment is critical to managing performance risk (2/2)


| Risk | Mitigation | Allocation of remaining risk |
|---|--|---|
|  <p>Refurbishment of septic tanks</p> <p>Septic tanks are damaged during or as a result of refurbishment</p> | <ul style="list-style-type: none"> Specify the type of materials required Payment tied to the number of signatures from households whose septic tanks have been repaired to their satisfaction ULB to undertake random inspections of households whose signatures have been submitted A complaint redress mechanism to be opened where grievances can be lodged by the HH with the ULB | <ul style="list-style-type: none"> Damaged septic tanks must be repaired within a specified period days of complaint and the cost shall be borne by the private player Penalties will be imposed if discrepancies are found during random sampling, or if complaints are not dealt with in a timely manner Persistent breaches may lead to termination |
|  <p>Construction of SDBs</p> <p>Sludge drying beds do not meet specified design</p> | <ul style="list-style-type: none"> The ULB will specify the design and materials to be used in consultation with town consultants Payment made in installments on the completion of specific construction milestones | <ul style="list-style-type: none"> If the work is found to be faulty at any stage, the payment will be withheld until the corrections are made |

Managing performance risk through performance based monitoring and payment



| | | |
|---|--|--|
| <p>transportation</p> <p>Private player dumps septage at places other than the treatment site</p> | <p>citizens with the ULB</p> <p>A portion of monthly payment is tied to signatures collected from the SDB operator</p> | <p>specified period, to avoid a fine</p> <p>In case the number of complaints exceeds a specified number in a given time period, the contract can be terminated</p> |
|---|--|--|

| | | |
|---|---|---|
| <p>O&M of SDBs</p> <p>from SDBs is not sufficiently treated</p> | <p>sanitation department to measure sludge properties</p> <p>% of O&M payment to be conditional on the sludge meeting specified qualities</p> | <p>standards, a warning would be given, followed by fines.</p> <p>Persistent breaches may lead to termination</p> |
|---|---|---|

Risk mitigation: Contracts must also clearly manage at will and at cause termination by the private player and the ULB

| Risk | Mitigation | Allocation of remaining risk |
|---|---|---|
|  <p>Termination at cause</p> <ul style="list-style-type: none"> ULB does not fulfill contract conditions Private player is unable to meet service standards ULB decides to discontinue the | <ul style="list-style-type: none"> Establishing a clear reporting and monitoring mechanism to ensure transparent contract execution Ensuring that disputes are handled amicably through frequent communication and by appointing an agreed upon third party mediator As above Up-front discussions with key stakeholders to create buy-in for | <ul style="list-style-type: none"> Private player compensated for investments, the cost of winding down and foregone profits ULB can compensate the private player for some portion of its capital investments but seize the performance bank guarantee X month notice period required Private player compensated for |

Risk mitigation: Provisions need to be made for payment delays and cost escalation to protect private player and public interests

| Risk | Mitigation | Allocation of remaining risk |
|---|--|--|
|  <p>Payment delays</p> <ul style="list-style-type: none"> ULB is unable to make timely payments towards the project | <ul style="list-style-type: none"> Ensuring budgetary allocation for contracts before procurement Establishment of an escrow account for payment | <ul style="list-style-type: none"> ULB to pay interest for the payment, delayed by X months or more, at a negotiated rate of interest |
|  <p>Cost escalation</p> <ul style="list-style-type: none"> Cost of inputs increase over the course of contract | <ul style="list-style-type: none"> Adjustment of contract value annually for inflation | <ul style="list-style-type: none"> Private player would be responsible for bearing the cost escalations within |

Managing termination risk

| | | |
|--|---|--|
| <p>Termination at will</p> <ul style="list-style-type: none"> Private player wants to terminate the contract due to reasons unrelated to ULB compliance with contract terms | <ul style="list-style-type: none"> Frequent communication between ULB and private player | <ul style="list-style-type: none"> X month notice period required Private player forfeits the performance bank guarantee |
|--|---|--|

Managing payment and cost escalation risk

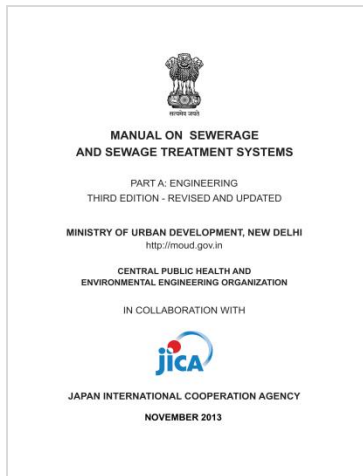
Group Work 2: Implementing septage management plan for the cities

Participants will discuss issues related to following aspects:

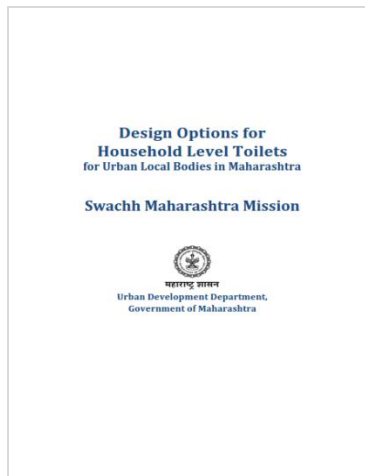
- Institutional and governance aspects of septage management plan
- Challenges
- The nature of support required from government and financial institutions
- Costing and Financing aspects
- Operational aspects etc

Wrap up and close

Reference documents. . .



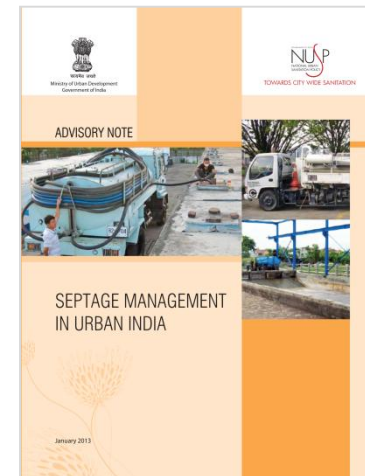
Manual on sewerage and sewage treatment systems – CPHEEO Manual, 2013



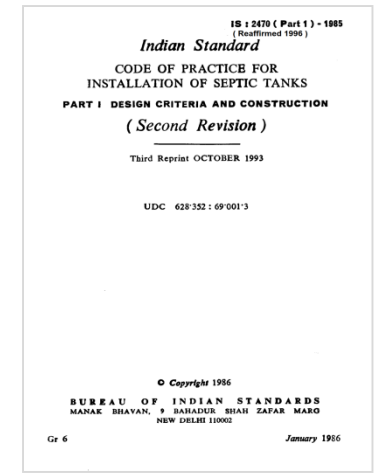
FSM Policy Guidelines - Maharashtra



Faecal Sludge Management – Systems Approach for implementation and operation, 2014



Advisory note – Septage Management in Urban India, MoUD, 2013



IS 2470 – Code of practice for installation of septic tanks, Part I & II

Thank you

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